



## 2021 Capital and Operating Budget Accrual Budget

2021 Budget	2020 Actual	2019 Actual
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### REVENUES

Taxes  
Unconditional Grants from Other Governments  
Fees and Charges  
Maintenance and Development Charges  
Utilities  
Conditional Grants from Other Government  
Capital Asset Proceeds  
Land Sales - Gain (Loss)  
Investment Income and Commissions  
Other Revenues  
Less: Loan Proceeds

625,071	592,396	588,787
195,390	242,462	191,666
233,150	235,225	205,014
-	-	17,600
559,500	504,934	499,516
81,951	130,206	143,036
-	2,527	8,829
50,000	-	-
2,250	5,691	63,653
2,050	112	514,106
-	-	-
<b>1,749,362</b>	<b>1,713,553</b>	<b>2,232,207</b>

### TOTAL REVENUES

### EXPENDITURES

General Government  
Protective Services  
Transportation Services  
Environmental Health Services  
Planning and Development Services  
Recreation and Cultural Services  
Utilities  
Less: Capital Purchases  
Less: Loan Repayment

407,592	451,321	380,087
61,750	54,535	51,286
488,609	406,565	314,796
86,950	74,244	73,736
20,000	7,369	35,715
232,321	311,996	259,288
1,007,999	390,457	2,705,284
(1,900)	-	-
(84,273)	-	-
<b>2,219,048</b>	<b>1,696,487</b>	<b>3,820,192</b>

### TOTAL EXPENDITURES

### CHANGE IN NET FINANCIAL ASSETS

(469,686)	17,066	(1,587,985)
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## 2021 Capital and Operating Budget Accrual Budget

Transfer To (From) Appropriated Funds

2021 Budget	2020 Actual	2019 Actual
139,000	12,925	-

Recovery of Prior Year Deficit

-	-	-
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**ACCRUAL SURPLUS (DEFICIT)**

(330,686)	29,991	(1,587,985)
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Adopted by the Council of the Town of Dundurn on the \_\_\_\_\_ day of \_\_\_\_\_, 2021.

\_\_\_\_\_  
Mayor

(SEAL)

\_\_\_\_\_  
Acting Administrator



## 2021 Capital and Operating Budget Cash Budget

2021 Budget	2020 Actual	2019 Actual
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### REVENUES

Taxes  
Unconditional Grants from Other Governments  
Fees and Charges  
Maintenance and Development Charges  
Utilities  
Conditional Grants from Other Government  
Capital Asset Proceeds  
Land Sales - Gain (Loss)  
Investment Income and Commissions  
Other Revenues

625,071	592,396	588,787
195,390	242,462	191,666
233,150	235,225	205,014
-	-	17,600
559,500	504,934	499,516
81,951	130,206	143,036
-	2,527	8,829
50,000	-	-
2,250	5,691	63,653
2,050	112	514,106
<b>1,749,362</b>	<b>1,713,553</b>	<b>2,232,207</b>

### TOTAL REVENUES

### EXPENDITURES

General Government  
Protective Services  
Transportation Services  
Environmental Health Services  
Planning and Development Services  
Recreation and Cultural Services  
Utilities  
Less: Depreciation Expense

407,592	451,321	380,087
61,750	54,535	51,286
488,609	406,565	314,796
86,950	74,244	73,736
20,000	7,369	35,715
232,321	311,996	259,288
1,007,999	390,457	2,705,284
(530,779)	(108,897)	(311,152)
<b>1,774,442</b>	<b>1,587,590</b>	<b>3,509,040</b>

### TOTAL EXPENDITURES

### CHANGE IN NET FINANCIAL ASSETS

(25,080)	125,963	(1,276,833)
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## 2021 Capital and Operating Budget Cash Budget

Transfer from Savings

2021 Budget	2020 Actual	2019 Actual
25,525	-	-

Bank Indebtedness

-	-	-
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**CASH SURPLUS (DEFICIT)**

445	125,963	(1,276,833)
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Adopted by the Council of the Town of Dundurn on the \_\_\_\_\_ day of \_\_\_\_\_, 2021.

\_\_\_\_\_  
Mayor

(SEAL)

\_\_\_\_\_  
Acting Administrator



## 2021 Capital and Operating Budget Revenue

### TAXES

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
General Municipal Levy	641,521	-	621,983	621,983	610,862	610,862
Abatements/Adjustments	(30,000)	-	(40,336)	(41,552)	(29,805)	(37,652)
Penalty - Municipal Arrears	10,550	10,549	11,748	11,965	13,550	13,550
Penalty - Local Improvement	-	-	-	-	2,500	2,027
Local Improvement Levy - Reconstruction	-	-	-	-	-	-
<b>Net Levy for Municipal Purposes</b>	<b>622,071</b>	<b>10,549</b>	<b>593,395</b>	<b>592,396</b>	<b>597,107</b>	<b>588,787</b>
Tax Enforcement Costs	3,000	-	-	-	-	-
<b>Total Taxes</b>	<b>625,071</b>	<b>10,549</b>	<b>593,395</b>	<b>592,396</b>	<b>597,107</b>	<b>588,787</b>

### FEES AND CHARGES

Custom Work	5,500	-	-	5,610	5,500	5,610
Sale of Supplies						
Sale of Supplies - Office	50	-	-	109	-	-
Sale of Supplies - Miscellaneous	50	52	-	-	-	-
<b>Subtotal Sale of Supplies</b>	<b>100</b>	<b>52</b>	<b>-</b>	<b>109</b>	<b>-</b>	<b>-</b>
Rentals (See Table 1)	8,500	250	4,325	5,050	4,800	5,550
Policing and Fire Fees						
Bylaw Enforcement - Fines/Charges	-	-	-	-	-	-
Policing Fees - Fines	-	-	-	-	-	-
Fire Fees	-	-	-	-	-	8,268
<b>Subtotal Policing and Fire Fees</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,268</b>
Solid Waste Management (See Appendix A)	73,500	48,024	68,500	69,473	62,000	66,854
Recreation Centre Revenue (See Appendix B)	116,650	57,051	5,000	124,867	-	92,326
Community Hall Revenue (See Appendix C)	14,000	14,575	-	18,286	-	11,327



## 2021 Capital and Operating Budget Revenue

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>General Office Services</b>						
General Office Services Provided	-	-	-	10	-	87
Administration Services - Hall/Rink	5,500	-	5,500	5,500	5,500	5,500
Photocopy/Fax	50	-	-	49	-	66
Advertising Fees - Newsletter	-	-	1,500	2,161	2,000	1,523
Miscellaneous - Fees	100	-	-	155	-	478
<b>Subtotal General Office Services</b>	<b>5,650</b>	<b>-</b>	<b>7,000</b>	<b>7,875</b>	<b>7,500</b>	<b>7,654</b>
<b>Licenses and Permits</b>						
Licenses - Business	500	380	600	500	600	570
Licenses - Pets	2,200	2,225	2,400	2,210	2,400	2,875
Licenses - Lottery	-	-	-	5	-	5
Permits - Development	500	-	-	10	-	-
Permits - Building	500	420	300	150	500	3,460
Permits - Plumbing	50	(30)	-	530	-	125
Permits - Building/Plumbing Inspections	5,000	-	-	-	-	-
Permits - Demolition	-	-	-	50	-	-
<b>Subtotal Licenses and Permits</b>	<b>8,750</b>	<b>2,995</b>	<b>3,300</b>	<b>3,455</b>	<b>3,500</b>	<b>7,035</b>
<b>Other</b>						
Tax Certificates	500	355	250	500	250	390
<b>Subtotal Other</b>	<b>500</b>	<b>355</b>	<b>250</b>	<b>500</b>	<b>250</b>	<b>390</b>
<b>Total Fees and Charges</b>	<b>233,150</b>	<b>123,302</b>	<b>88,375</b>	<b>235,225</b>	<b>83,550</b>	<b>205,014</b>
<b>MAINTENANCE AND DEVELOPMENT CHARGES</b>						
Development Fees	-	-	-	-	-	17,600
<b>Total Maintenance and Development Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,600</b>
<b>UTILITIES</b>						
Water Revenue (See Appendix D)	379,500	268,200	361,418	375,417	335,880	319,337
Sewer Revenue (See Appendix E)	180,000	82,137	129,203	129,517	125,500	180,179
<b>Total Utilities</b>	<b>559,500</b>	<b>350,337</b>	<b>490,621</b>	<b>504,934</b>	<b>461,380</b>	<b>499,516</b>

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## 2021 Capital and Operating Budget Revenue

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

### GRANTS FROM OTHER GOVERNMENTS

#### Unconditional

Provincial - Revenue Sharing	139,103	-	140,352	140,352	126,693	126,693
Provincial - Safe Restart	-	-	-	36,489	-	-
<b>Subtotal Unconditional Grants</b>	<b>139,103</b>	<b>-</b>	<b>140,352</b>	<b>176,841</b>	<b>126,693</b>	<b>126,693</b>

#### Grants-In-Lieu

Federal	900	415	1,983	1,983	1,983	1,983
Provincial	900	-	1,856	1,856	1,856	1,856
Local - Housing Authority	14,487	-	23,572	20,666	20,666	20,666
Surcharge - SaskPower	27,000	5,279	25,000	27,768	24,000	26,579
Surcharge - SaskEnergy	13,000	4,037	-	13,348	-	13,889
<b>Subtotal Grants-In-Lieu</b>	<b>56,287</b>	<b>9,731</b>	<b>52,411</b>	<b>65,621</b>	<b>48,505</b>	<b>64,973</b>

<b>Total Unconditional Grants</b>	<b>195,390</b>	<b>9,731</b>	<b>192,763</b>	<b>242,462</b>	<b>175,198</b>	<b>191,666</b>
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#### Conditional

##### Capital Federal

Federation of Cdn Municipalities	-	-	-	-	-	-
Gas Tax	74,451	-	36,047	36,049	83,790	83,790
<b>Subtotal Capital Conditional Grants</b>	<b>74,451</b>	<b>-</b>	<b>36,047</b>	<b>36,049</b>	<b>83,790</b>	<b>83,790</b>

##### Operating Federal

Summer Student	5,000	-	6,340	6,339	3,097	3,097
Canada Day	-	-	-	-	1,250	1,250

##### Provincial

SK Lotteries Community Grant	-	-	-	-	5,737	1,500
MEEP	-	-	87,818	87,818	-	-

##### Local

Hall	-	-	-	-	-	29,399
Rink	2,500	2,500	-	-	-	14,000
Canada Day	-	-	-	-	6,000	6,000
Newsletter	-	-	-	-	4,000	4,000

<b>Subtotal Operating Conditional Grants</b>	<b>7,500</b>	<b>2,500</b>	<b>94,158</b>	<b>94,157</b>	<b>20,084</b>	<b>59,246</b>
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## 2021 Capital and Operating Budget Revenue

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Total Conditional Grants</b>	81,951	2,500	130,205	130,206	103,874	143,036
<b>Total Grants From Other Governments</b>	277,341	12,231	322,968	372,668	279,072	334,702
<b>CAPITAL ASSET PROCEEDS</b>	-	-	-	2,527	-	8,829
<b>LAND SALES - GAIN (LOSS)</b>	50,000	-	-	-	-	-
<b>INVESTMENT INCOME AND COMMISSIONS</b>						
Interest Revenue	2,000	283	2,000	1,703	4,200	6,923
Interest Revenue - Capital Reserve	-	417	-	2,233	-	-
Interest Revenue - DCA Fundraising	-	6	-	-	-	-
Interest Revenue - Local Improvement	250	255	2,000	1,755	56,000	56,730
Dividends/Commission Revenue	-	-	-	-	-	-
<b>Total Investment Income and Commissions</b>	2,250	961	4,000	5,691	60,200	63,653
<b>OTHER REVENUES</b>						
Donations - Fall Supper	-	-	-	-	-	4,910
Donations - Skateboard Park	500	400	-	-	-	1,000
Donations - Communities in Bloom	-	-	-	112	-	-
Restructuring Revenue	-	-	-	-	-	493,196
Rebates - Insurance	1,550	1,548	-	-	-	-
Other	-	-	-	-	-	15,000
<b>Total Other Revenues</b>	2,050	1,948	-	112	-	514,106
<b>TOTAL REVENUES</b>	1,749,362	499,328	1,499,359	1,713,553	1,481,309	2,232,207





## 2021 Capital and Operating Budget Expenditures

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

### GENERAL GOVERNMENT

#### Wages and Benefits

Wages	Council - Indemnity	12,000	8,653	12,000	12,675	12,000	11,477
	Council - Committee Indemnity	5,000	3,365	20,000	10,160	20,000	16,825
	Council - Workshop/Conference Indemnity	-	-	8,000	3,400	8,000	5,300
	Salaries - Administrator	50,000	44,438	78,000	77,837	78,000	84,209
	Salaries - Office Staff	55,769	19,649	44,000	42,444	44,000	42,542
Benefits	Council	2,000	63	-	1,935	-	683
	Administrator	8,531	7,910	16,300	16,303	35,200	16,256
	Office Staff	9,542	-	-	-	-	-
	Workers' Compensation	5,000	-	5,000	4,202	5,000	3,780
	SUMA Group Benefits	7,500	5,905	8,300	8,522	4,400	4,148
<b>Subtotal Wages and Benefits</b>		<b>155,342</b>	<b>89,983</b>	<b>191,600</b>	<b>177,478</b>	<b>206,600</b>	<b>185,220</b>

#### Professional and Contract Services

Legal Fees/Survey Fees	15,000	1,803	8,000	8,394	12,000	3,479
Engineering	-	-	-	-	-	-
Audit/Accounting	12,000	-	8,500	10,070	8,500	7,791
Assessment - SAMA	8,000	8,042	11,000	8,216	11,000	10,347
Advertising	2,500	486	10,000	2,628	10,000	6,005
Leases/Contracts - Office Equipment	6,000	4,986	6,300	5,827	6,300	5,624
Administration - Contract/Travel	40,000	13,270	-	-	-	-
Council - Travel/Meals	500	-	2,500	342	3,000	3,005
Council - Convention Travel/Meals	-	-	6,000	5,875	2,000	1,156
Administration - Training/Travel/Meals	2,500	-	2,700	1,720	6,500	5,873
Asset Management Contract	15,000	-	11,000	12,562	28,245	25,946
Janitorial Services	5,000	3,190	5,000	4,850	4,600	4,910
Insurance - General/Bond	55,500	55,023	56,000	65,854	50,886	52,575
Memberships/Subscriptions	4,000	3,589	5,500	4,639	5,500	4,322
Tax Enforcement/Collection	3,000	2,224	2,000	1,298	2,000	2,079
Board of Revision - Expenses	1,000	-	-	887	-	33
Elections	-	-	2,500	3,307	-	-



## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Contract - Building Repairs	7,500	5,196	2,000	2,372	2,000	2,176
Hardware and Software Support	15,000	9,856	12,000	12,448	3,000	10,217
Website	2,500	1,187	1,272	1,505	1,272	1,440
Bank Charges	13,000	5,635	13,000	11,514	13,000	12,883
Miscellaneous	500	-	500	48	500	161
<b>Subtotal Professional and Contract Services</b>	<b>208,500</b>	<b>114,487</b>	<b>165,772</b>	<b>164,356</b>	<b>170,303</b>	<b>160,022</b>

### Utilities

Heat	2,500	5,990	3,000	2,385	3,000	2,592
Power	2,500	9,244	2,945	2,419	2,700	2,694
Water	1,750	213	1,900	1,526	1,900	1,364
Telephone	10,000	7,035	10,500	9,254	10,500	9,682
<b>Subtotal Utilities</b>	<b>16,750</b>	<b>22,482</b>	<b>18,345</b>	<b>15,584</b>	<b>18,100</b>	<b>16,332</b>

### Maintenance, Materials and Supplies

Postage	6,000	952	5,700	4,040	5,700	5,233
Office Supplies/Stationery	5,000	3,582	9,000	9,834	12,000	7,233
Information Technology/Software	3,500	248	1,500	1,341	1,500	491
SUMA Group Administration Fee	5,000	-	-	-	-	-
Janitor Supplies	1,500	301	2,000	1,471	900	1,466
Election Expenses	-	-	300	1,807	-	-
Office Furniture/Equipment	2,500	-	3,000	4,666	3,000	1,035
Office - Building Repair/Maintenance	1,000	-	1,000	436	1,000	306
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>24,500</b>	<b>5,083</b>	<b>22,500</b>	<b>23,595</b>	<b>24,100</b>	<b>15,764</b>

### Grants and Contributions

Grants and Contributions	1,000	1,000	1,000	1,000	1,000	500
<b>Subtotal Grants and Contributions</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>500</b>



## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Tangible Capital Asset Expenditures</b>						
Purchase of Capital Assets	-	-	64,017	68,141	-	-
Amortization - Land Improvement	-	-	-	-	-	-
Amortization - Building Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	1,000	-	-	958	3,018	958
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>1,000</b>	<b>-</b>	<b>64,017</b>	<b>69,099</b>	<b>3,018</b>	<b>958</b>
Interest	500	-	1,300	105	-	1,270
Allowance for Uncollectible Amounts	-	-	100	104	1,000	21
Other	-	67	-	-	-	-
<b>Total General Government</b>	<b>407,592</b>	<b>233,102</b>	<b>464,634</b>	<b>451,321</b>	<b>424,121</b>	<b>380,087</b>

### PROTECTIVE SERVICES

#### Police Protection

##### Professional and Contract Service

Police - Justice Requisition	30,500	30,219	30,000	29,429	30,000	28,406
Contract - Bylaw Enforcement	1,500	787	3,700	382	3,700	4,070
<b>Subtotal Professional and Contract Service</b>	<b>32,000</b>	<b>31,006</b>	<b>33,700</b>	<b>29,811</b>	<b>33,700</b>	<b>32,476</b>

##### Maintenance, Materials and Supplies

Bylaw Enforcement - Material/Supplies	-	-	-	-	-	-
Bylaw Enforcement - Expenses	-	-	-	-	-	-
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Grants and Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Subtotal Policing Protection</b>	<b>32,000</b>	<b>31,006</b>	<b>33,700</b>	<b>29,811</b>	<b>33,700</b>	<b>32,476</b>



## 2021 Capital and Operating Budget Expenditures

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

### Fire Protection

#### Professional and Contract Services

EMS Contract - 911	1,000	-	-	734	-	764
Contract Fire Services	28,000	13,850	23,650	23,650	16,000	15,698
Emergency Measures Organization	-	-	-	-	-	21
Travel/Meals/Subsistence	-	-	-	-	-	1,709
Contract - Repairs	750	653	-	340	-	618
<b>Subtotal Professional and Contract Services</b>	<b>29,750</b>	<b>14,503</b>	<b>23,650</b>	<b>24,724</b>	<b>16,000</b>	<b>18,810</b>
Other	-	-	-	-	-	-
<b>Subtotal Fire Protection</b>	<b>29,750</b>	<b>14,503</b>	<b>23,650</b>	<b>24,724</b>	<b>16,000</b>	<b>18,810</b>

<b>Total Protective Services</b>	<b>61,750</b>	<b>45,509</b>	<b>57,350</b>	<b>54,535</b>	<b>49,700</b>	<b>51,286</b>
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### TRANSPORTATION SERVICES

#### Maintenance

#### Wages and Benefits

Wages	Foreman	81,200	37,650	57,500	58,518	54,400	57,323
	Assistant Foreman	56,700	-	46,000	47,429	45,000	44,143
	Staff	15,000	39,196	8,500	12,906	-	5,309
Benefits	Foreman	13,996	18,510	29,900	31,858	23,200	23,225
	Assistant Foreman	9,908	-	-	-	-	-
	Staff	2,505	-	-	-	-	-
<b>Subtotal Wages and Benefits</b>		<b>179,309</b>	<b>95,356</b>	<b>141,900</b>	<b>150,711</b>	<b>122,600</b>	<b>130,000</b>

#### Professional and Contract Services

Engineering	-	-	-	-	-	-
Dust Control	-	-	-	-	-	-
Street Maintenance	7,500	4,180	8,500	6,912	7,000	6,930
Tree Maintenance	5,000	-	-	-	-	-
Asphalt Maintenance	30,000	26,875	13,000	5,830	17,000	7,221



## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Contract Building Repairs	1,500	-	-	728	-	2,716
Machinery Rental	2,500	1,054	-	-	-	-
Railway Crossing Signal Maintenance	4,000	2,072	3,000	3,552	3,000	3,098
Advertising	-	-	-	-	-	-
Travel/Meals	500	-	800	251	800	667
Staff Training	-	-	-	-	1,600	1,060
Insurance/Vehicle Registration	5,000	213	3,600	3,960	3,600	3,583
Memberships/Subscriptions	300	-	300	300	300	300
<b>Subtotal Professional and Contract Services</b>	<b>56,300</b>	<b>34,394</b>	<b>29,200</b>	<b>21,533</b>	<b>33,300</b>	<b>25,575</b>

### Utilities

Heat	4,000	1,300	4,800	3,594	4,800	3,940
Power	3,500	359	2,300	2,914	1,800	2,150
Telephone	-	-	-	-	300	220
Street Lights	20,000	4,114	14,000	18,005	13,000	13,385
Decorative Lighting	2,500	-	2,500	2,251	4,500	2,212
<b>Subtotal Utilities</b>	<b>30,000</b>	<b>5,773</b>	<b>23,600</b>	<b>26,764</b>	<b>24,400</b>	<b>21,907</b>

### Maintenance, Materials and Supplies

Materials/Supplies	1,000	1,237	1,500	540	2,500	68
Safety Equipment/Clothing	750	-	800	458	800	259
Office Supplies	250	-	-	-	1,000	42
Shop Supplies	3,500	442	3,000	3,686	7,000	3,015
Small Tools/Equipment	3,000	-	7,500	2,931	7,500	1,817
<b>Equipment Expenses (See Table 2)</b>	<b>16,000</b>	<b>5,871</b>	<b>16,000</b>	<b>10,321</b>	<b>19,500</b>	<b>17,528</b>
Fuel/Oil	12,000	4,982	12,000	10,304	12,000	9,880
Building Maintenance	1,000	238	-	-	-	-
Gravel/Sand	5,000	1,485	8,000	3,855	10,000	7,097
Culverts/Drainage	1,500	-	1,500	770	-	-
Asphalt/Surfacing Material	2,500	1,403	5,000	1,679	12,000	-
Dust Control	-	-	-	-	-	-
Street Paint	-	-	-	-	-	-
Road/Street Signs	1,000	-	1,000	571	-	-





## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Traffic Signs/Signal/Mark	-	-	-	-	-	-
Sidewalk Repair	-	-	-	-	-	-
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>47,500</b>	<b>15,658</b>	<b>56,300</b>	<b>35,115</b>	<b>72,300</b>	<b>39,706</b>

### Tangible Capital Asset Expenditures

Purchase of Capital Assets	-	-	-	-	-	-
Amortization - Buildings/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	-	-
Amortization - Vehicles	-	-	-	-	-	-
Amortization - Infrastructure	82,000	-	-	81,697	81,696	81,696
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>82,000</b>	<b>-</b>	<b>-</b>	<b>81,697</b>	<b>81,696</b>	<b>81,696</b>

Interest	13,000	-	13,028	13,028	15,187	14,720
Allowance for Uncollectibles	-	-	-	-	-	-
Long-Term Debt Repayment	78,000	-	-	77,717	-	-
<b>Total Maintenance</b>	<b>486,109</b>	<b>151,181</b>	<b>264,028</b>	<b>406,565</b>	<b>349,483</b>	<b>313,604</b>

### Snow Removal

#### Professional and Contract Services

Contracted Snow Removal	2,500	-	-	-	3,000	1,192
<b>Subtotal Professional/Contract Services</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,000</b>	<b>1,192</b>
<b>Total Snow Removal</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,000</b>	<b>1,192</b>

<b>Total Transportation Services</b>	<b>488,609</b>	<b>151,181</b>	<b>264,028</b>	<b>406,565</b>	<b>352,483</b>	<b>314,796</b>
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### ENVIRONMENTAL HEALTH SERVICES

#### Wages and Benefits

Wages Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Benefits Solid Waste Management (See Appendix A)	-	-	-	-	-	-
<b>Subtotal Wages and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Professional and Contract Services</b>						
Solid Waste Management (See Appendix A)	79,200	43,169	71,200	69,463	68,500	66,722
Pest Control	1,000	212	500	791	500	367
Weed Control - Licensing/Training	-	-	-	-	-	-
Cemetery Maintenance	2,500	200	3,000	2,070	4,000	2,350
<b>Subtotal Professional and Contract Services</b>	<b>82,700</b>	<b>43,581</b>	<b>74,700</b>	<b>72,324</b>	<b>73,000</b>	<b>69,439</b>
<b>Utilities</b>						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
<b>Subtotal Utilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Maintenance, Materials and Supplies</b>						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Pest Control Supplies	500	212	-	-	500	446
Weed Control Supplies	500	-	500	30	500	235
Cemetery Supplies	-	-	-	-	-	-
Occupational Health and Safety	250	-	500	83	500	311
<b>Total Maintenance, Materials and Supplies</b>	<b>1,250</b>	<b>212</b>	<b>1,000</b>	<b>113</b>	<b>1,500</b>	<b>992</b>
<b>Tangible Capital Asset Expenditures</b>						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Amortization - Buildings/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	443	-
Amortization - Vehicles	-	-	-	-	-	-
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>443</b>	<b>-</b>
Grants and Contributions	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Solid Waste Management (See Appendix A)	-	-	-	-	-	-



## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Provisions						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Long-Term Debt Repayment						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Housing Authority Loss	3,000	-	3,500	1,807	2,500	3,305
Other	-	-	-	-	-	-
<b>Total Environmental Health Services</b>	<b>86,950</b>	<b>43,793</b>	<b>79,200</b>	<b>74,244</b>	<b>77,443</b>	<b>73,736</b>

### PLANNING AND DEVELOPMENT SERVICES

#### Professional and Contract Services

Building Inspection Contract	5,000	120	-	-	-	-
Engineering/Mapping	4,000	2,950	-	-	-	3,538
Economic Development	-	-	3,000	2,058	6,000	4,110
Annexation Settlement	-	-	-	-	-	1,541
Professional Planning Fees	10,000	2,042	10,000	5,311	5,000	2,993
Advertising	1,000	-	-	-	24,000	23,533
<b>Subtotal Professional and Contract Services</b>	<b>20,000</b>	<b>5,112</b>	<b>13,000</b>	<b>7,369</b>	<b>35,000</b>	<b>35,715</b>

#### Tangible Capital Asset Expenditures

Capital Asset Purchases	-	-	-	-	-	-
Amortization - Land Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	-	-
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Other

	-	-	-	-	-	-
<b>Total Planning and Development</b>	<b>20,000</b>	<b>5,112</b>	<b>13,000</b>	<b>7,369</b>	<b>35,000</b>	<b>35,715</b>



## 2021 Capital and Operating Budget Expenditures

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

### RECREATION AND CULTURAL SERVICES

#### Wages and Benefits

Wages	Recreation Centre (See Appendix B)	29,058	12,729	-	23,036	-	28,854
	Community Hall (See Appendix C)	-	-	-	-	-	-
	Wages - Recreation Director	-	-	-	-	-	-
Benefits	Recreation Centre (See Appendix B)	4,058	854	-	1,752	-	1,273
	Community Hall (See Appendix C)	-	-	-	-	-	-
	Benefits - Recreation Director	-	-	-	-	-	-
<b>Subtotal Wages and Benefits</b>		<b>33,116</b>	<b>13,583</b>	<b>-</b>	<b>24,788</b>	<b>-</b>	<b>30,127</b>

#### Professional and Contract Services

	Recreation Centre (See Appendix B)	23,650	4,191	8,720	34,110	5,200	31,294
	Community Hall (See Appendix C)	8,700	1,409	-	6,302	3,500	8,531
	Licenses	150	83	-	117	-	117
	Library Requisition	5,000	4,919	5,000	4,919	5,000	4,857
<b>Subtotal Professional and Contract Services</b>		<b>37,500</b>	<b>10,602</b>	<b>13,720</b>	<b>45,448</b>	<b>13,700</b>	<b>44,799</b>

#### Utilities

	Recreation Centre (See Appendix B)	50,350	3,873	-	44,835	-	45,924
	Community Hall (See Appendix C)	8,330	729	-	7,145	-	7,466
	Power - Spray Park	750	70	600	454	600	1,434
	Water - Spray Park	5,000	180	3,600	3,901	3,600	4,320
	Telephone - Library	750	185	-	123	700	713
<b>Subtotal Utilities</b>		<b>65,180</b>	<b>5,037</b>	<b>4,200</b>	<b>56,458</b>	<b>4,900</b>	<b>59,857</b>

#### Maintenance, Materials and Supplies

	Recreation Centre (See Appendix B)	27,300	1,966	3,600	28,982	2,350	37,952
	Community Hall (See Appendix C)	1,600	97	-	1,229	14,300	14,926
	Supplies - Spray Park	1,000	-	1,000	839	1,000	667
	Supplies - Parks	5,000	771	4,000	4,869	4,000	14,022
	Supplies - Fall Supper	-	-	-	-	-	4,910
	Supplies - Other	-	-	-	-	-	-
	Small Tools/Equipment	50	5	-	-	-	-



## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Celebrations - Canada Day	-	-	-	-	16,000	19,088
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>34,950</b>	<b>2,839</b>	<b>8,600</b>	<b>35,919</b>	<b>37,650</b>	<b>91,565</b>

### Tangible Capital Asset Expenditures

Recreation Centre (See Appendix B)	-	-	83,282	88,648	-	-
Community Hall (See Appendix C)	-	-	-	-	-	-
Amortization - Land Improvements	-	-	-	-	-	-
Amortization - Buildings/Improvements	6,000	-	-	5,925	3,865	5,925
Amortization - Machinery/Equipment	-	-	-	-	-	-
Amortization - Vehicles	-	-	-	-	-	-
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>6,000</b>	<b>-</b>	<b>83,282</b>	<b>94,573</b>	<b>3,865</b>	<b>5,925</b>

### Grants and Contributions

Library	1,000	1,000	4,325	4,213	-	4,300
Community Hall	7,000	-	6,000	6,000	-	6,525
Recreation Board	-	-	38,000	38,000	14,000	14,000
Dundurn and Area Sports Centre Committee	25,525	-	-	-	-	-
Rink	15,000	-	-	-	2,000	2,000
<b>Subtotal Grants and Contributions</b>	<b>48,525</b>	<b>1,000</b>	<b>48,325</b>	<b>48,213</b>	<b>16,000</b>	<b>26,825</b>

### Interest

Recreation Centre (See Appendix B)	50	2	-	41	-	20
Community Hall (See Appendix C)	-	-	-	-	-	-
<b>Subtotal Interest</b>	<b>50</b>	<b>2</b>	<b>-</b>	<b>41</b>	<b>-</b>	<b>20</b>

### Allowance for Uncollectible Amounts

Recreation Centre (See Appendix B)	-	-	-	-	-	170
Community Hall (See Appendix C)	-	-	-	-	-	-
<b>Subtotal Allowance for Uncollectible Amounts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>170</b>



## 2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Long-Term Debt Repayment</b>						
Recreation Centre (See Appendix B)	7,000	-	-	6,556	-	-
Community Hall (See Appendix C)	-	-	-	-	-	-
<b>Subtotal Long-Term Debt Repayment</b>	<b>7,000</b>	<b>-</b>	<b>-</b>	<b>6,556</b>	<b>-</b>	<b>-</b>
Other	-	-	-	-	-	-
Sask Lotteries Grant Distribution	-	-	-	-	5,737	1,500
<b>Total Recreation and Cultural Services</b>	<b>232,321</b>	<b>33,063</b>	<b>158,127</b>	<b>311,996</b>	<b>76,115</b>	<b>259,288</b>

### UTILITIES

**Water** (See Appendix D)

<b>Total Water</b>	<b>801,449</b>	<b>201,760</b>	<b>366,698</b>	<b>324,911</b>	<b>464,346</b>	<b>429,867</b>
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**Sewer** (See Appendix E)

<b>Total Sewer</b>	<b>206,550</b>	<b>31,237</b>	<b>79,180</b>	<b>65,546</b>	<b>124,175</b>	<b>2,275,417</b>
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<b>Total Utilities</b>	<b>1,007,999</b>	<b>232,997</b>	<b>445,878</b>	<b>390,457</b>	<b>588,521</b>	<b>2,705,284</b>
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<b>TOTAL EXPENDITURES</b>	<b>2,305,221</b>	<b>744,757</b>	<b>1,482,217</b>	<b>1,696,487</b>	<b>1,603,383</b>	<b>3,820,192</b>
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## 2021 Capital and Operating Budget Surplus and Appropriated Fund Transfers

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

### Transfer To Surplus and Appropriated Funds

#### Operating Fund

Town of Dundurn	-	-	-	-	-
Dundurn and Area Wastewater Utility	-	-	-	-	-
<b>Subtotal Operating Fund</b>	-	-	-	-	-

#### Appropriated Fund

Sunshine Meadows Off-Site Levy	-	-	17,600	-	17,600
Future Expenditure	-	-	9,000	-	-
Public Reserve	-	-	-	-	1,500
Recreation Reserve	-	-	-	-	-
General Reserve	-	-	-	-	-
Specified Reserve	-	-	36,449	-	-
Utilities Reserve	139,000	-	-	-	-
Hall Reserve	-	-	-	-	-
<b>Subtotal Transfer to Appropriated Funds</b>	<b>139,000</b>	-	<b>63,049</b>	-	<b>19,100</b>

<b>Total Transfer To Surplus and Appropriated Funds</b>	<b>139,000</b>	-	<b>63,049</b>	-	<b>19,100</b>
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## 2021 Capital and Operating Budget Surplus and Appropriated Fund Transfers

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

### Transfer From Surplus and Appropriated Funds

#### Operating Fund

Town of Dundurn	-	-	-	-	-
Dundurn and Area Wastewater Utility	-	-	-	-	-
<b>Subtotal Operating Fund</b>	-	-	-	-	-

#### Appropriated Fund

Sunshine Meadows Off-Site Levy	-	-	-	-	-
Public Reserve	-	-	-	-	-
Recreation Reserve	-	-	-	-	-
General Reserve	-	-	-	-	-
Specified Reserve	-	-	(27,564)	-	-
Utilities Reserve	-	-	(22,560)	-	-
Hall Reserve	-	-	-	-	-
<b>Subtotal Transfer from Appropriated Funds</b>	-	-	(50,124)	-	-

<b>Total Transfer From Surplus and Appropriated Funds</b>	-	-	(50,124)	-	-
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<b>TOTAL TRANSFERS</b>	139,000	-	-	12,925	19,100
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## 2021 Capital and Operating Budget Reserve Fund Balance

2021	2020	2019
Budget	Year-end Actual	Year-end Actual

### Surplus

Town of Dundurn	591,755	591,755	1,074,422
Dundurn and Area Wastewater Utility		63,629	63,629
<b>Subtotal Surplus</b>	<b>591,755</b>	<b>655,384</b>	<b>1,138,051</b>

### Appropriated Funds

Sunshine Meadows Off-Site Levy	48,400	48,400	30,800
Future Expenditure		9,000	-
Public Reserve	5,574	5,574	5,574
Recreation Reserve	38,942	38,942	38,942
General Reserve	46,000	46,000	46,000
Specified Reserve	141,045	141,045	132,160
Utilities Reserve	157,572	18,572	41,132
Hall Reserve	23,487	23,487	23,487
<b>Subtotal Appropriated Funds</b>	<b>461,020</b>	<b>331,020</b>	<b>318,095</b>

### TOTAL RESERVE FUNDS

<b>1,052,775</b>	<b>986,404</b>	<b>1,456,146</b>
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## 2021 Capital and Operating Budget Tax Levy Details

### Municipal Tax Levy

2021 Taxable Assessment	\$ 50,548,315
2021 Mill Rate	8.00
Total 2021 Municipal Tax Levy	\$ 641,521.00

### Tax Tools Revenue

#### Base Tax

Agricultural Land  
Commercial Land

\$ -  
\$ -

#### Minimum Tax

Agricultural Land  
Residential Land  
Residential Improvements  
Commercial Land  
Commercial Land with Improvements

\$ 1,200.00  
\$ 750.00  
\$ 1,000.00  
\$ 1,250.00  
\$ 900.00

#### Mill Rate Factor

Agricultural  
Residential  
Commercial  
Railway

1.00  
1.00  
1.15  
1.15

### Property Tax Calculation Details

Agricultural Property  
Residential Property  
Commercial Property

Assessment  
152,955  
48,148,160  
2,237,200

Levy  
\$ 7,200.00  
590,362.00  
43,959.00

Total

50,538,315  
\$ 641,521.00



**2021 Capital and Operating Budget**  
**Table 1**  
**Rental Revenue**

Office Space  
 Library  
 Highway Corridor Signs

**Total Rental Revenue**

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual
5,000	250	-	1,150	500	500
3,500	-	4,325	3,600	4,300	4,300
-	-	-	300	-	750
<b>8,500</b>	<b>250</b>	<b>4,325</b>	<b>5,050</b>	<b>4,800</b>	<b>5,550</b>



# 2021 Capital and Operating Budget

## Table 2

### Equipment Expense Details

**Unit Number      Description**

Backhoe  
Grader  
Mowers  
Truck  
Trailer  
Sand Spreader  
Weed Whippers  
Pressure Washer  
Chainsaw

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual
5,000	414	5,000	2,973	12,000	10,193
2,500	1,169	2,000	1,132	-	-
4,000	3,055	2,000	2,358	2,000	1,624
2,000	446	5,000	539	5,000	4,533
500	103		917	-	-
1,000	302	2,000	1,545		
500	246	-	857	500	1,178
250	57	-	-	-	-
250	79	-	-	-	-
<b>16,000</b>	<b>5,871</b>	<b>16,000</b>	<b>10,321</b>	<b>19,500</b>	<b>17,528</b>

**Total Equipment Expenses**



## 2021 Capital and Operating Budget

### Table 3

### Employee Wages and Benefits Details

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

#### Administrator

Salary	50,000	31,765	-	82,802	-	103,409
Benefits - CPP	2,725	1,631	-	2,898	-	2,749
Benefits - EI	1,106	703	-	2,106	-	1,204
Benefits - MEPP	4,500	2,689	-	5,881	-	5,750
Benefits - SUMA	200	-	-	199	-	282
	<b>58,531</b>	<b>36,788</b>	<b>-</b>	<b>93,886</b>	<b>-</b>	<b>113,394</b>

Pay rate - \$ 6,345.00 per month

#### Office Clerk

Wages	31,769	17,369	-	43,588	-	-
Benefits - CPP	1,731	863	-	2,056	-	-
Benefits - EI	703	385	-	799	-	-
Benefits - MEPP	2,859	1,414	-	3,704	-	-
Benefits - SUMA	150	-	-	129	-	-
	<b>37,212</b>	<b>20,031</b>	<b>-</b>	<b>50,276</b>	<b>-</b>	<b>-</b>

Pay rate - \$ 3,200.00 per month

#### Finance Manager

Wages	24,000	-	-	-	-	-
Benefits - CPP	1,308	-	-	-	-	-
Benefits - EI	531	-	-	-	-	-
Benefits - MEPP	2,160	-	-	-	-	-
Benefits - SUMA	100	-	-	-	-	-
	<b>28,099</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Pay rate - \$ 6,000.00 per month

#### Recreation Director

Wages	-	-	-	-	-	-
Benefits - CPP	-	-	-	-	-	-
Benefits - EI	-	-	-	-	-	-
Benefits - MEPP	-	-	-	-	-	-
Benefits - SUMA	-	-	-	-	-	-
	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Pay rate - \$ 25.00 per hour

#### Town Maintenance Manager

Wages	87,000	46,576	-	86,870	-	87,122
Benefits - CPP	4,742	1,986	-	2,898	-	2,749
Benefits - EI	1,375	844	-	1,198	-	1,204
Benefits - MEPP	7,830	3,205	-	5,724	-	5,653
Benefits - SUMA	50	-	-	197	-	259
	<b>100,996</b>	<b>52,611</b>	<b>-</b>	<b>96,887</b>	<b>-</b>	<b>96,987</b>

Pay rate - \$ 29.72 per hour

#### Town Maintenance Assistant

Wages	61,500	33,608	-	61,099	-	45,246
Benefits - CPP	3,352	1,726	-	2,898	-	2,168
Benefits - EI	972	743	-	1,198	-	1,026
Benefits - MEPP	5,535	2,986	-	4,888	-	3,737
Benefits - SUMA	50	-	-	1,469	-	178
	<b>71,408</b>	<b>39,063</b>	<b>-</b>	<b>71,552</b>	<b>-</b>	<b>52,355</b>

Pay rate - \$ 25.72 per hour





## 2021 Capital and Operating Budget

### Table 3

### Employee Wages and Benefits Details

#### Summer Labourer

Wages  
Benefits - CPP  
Benefits - EI  
Benefits - MEPP  
Benefits - SUMA

Pay rate - \$ 12.00 per hour

7,500	2,796	-	-	-	-	-
409	-	-	-	-	-	-
119	62	-	-	-	-	-
675	-	-	-	-	-	-
50	-	-	-	-	-	-
8,752	2,858	-	-	-	-	-

#### Summer Labourer

Wages  
Benefits - CPP  
Benefits - EI  
Benefits - MEPP  
Benefits - SUMA

Pay rate - \$ 12.00 per hour

7,500	2,824	-	-	-	-	-
409	-	-	-	-	-	-
119	63	-	-	-	-	-
675	-	-	-	-	-	-
50	-	-	-	-	-	-
8,752	2,887	-	-	-	-	-

#### Rink Operator

Wages  
Benefits - CPP  
Benefits - EI  
Benefits - MEPP  
Benefits - SUMA

Pay rate - \$ 25.72 per hour

25,000	33,608	-	-	-	-	-
1,363	1,726	-	-	-	-	-
395	743	-	-	-	-	-
2,250	2,986	-	-	-	-	-
50	-	-	-	-	-	-
29,058	39,063	-	-	-	-	-



# 2021 Capital and Operating Budget

## Appendix A

### Solid Waste Management

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

#### REVENUE

##### Fees and Charges

Compost Collection Fees	8,500	-	3,500	3,191	3,000	2,728
Solid Waste Collection Fees	65,000	48,024	65,000	66,282	59,000	64,126
<b>Subtotal Fees and Charges</b>	<b>73,500</b>	<b>48,024</b>	<b>68,500</b>	<b>69,473</b>	<b>62,000</b>	<b>66,854</b>

##### Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial (MMWS)	-	-	-	-	-	-
Conditional Grant - Local	-	-	-	-	-	-
<b>Subtotal Conditional Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

##### Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
<b>Subtotal Long-Term Debt Incurred</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Total Solid Waste Management Revenue</b>	<b>73,500</b>	<b>48,024</b>	<b>68,500</b>	<b>69,473</b>	<b>62,000</b>	<b>66,854</b>
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#### EXPENDITURES

##### Wages and Benefits

Wages	Foreman	-	-	-	-	-
	Labourers	-	-	-	-	-
<b>Subtotal Wages</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Benefits	Foreman	-	-	-	-	-
	Labourers	-	-	-	-	-
<b>Subtotal Benefits</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Subtotal Wages and Benefits</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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# 2021 Capital and Operating Budget

## Appendix A

### Solid Waste Management

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

#### Professional and Contract Services

Refuse Bins	6,000	182	5,200	5,158	3,500	2,148
Refuse Carts	61,000	31,311	62,500	61,012	62,000	61,531
Compost Carts	12,000	11,476	3,500	3,293	3,000	3,043
RM Landfill Access Fee	200	200	-	-	-	-
<b>Subtotal Professional and Contract Services</b>	<b>79,200</b>	<b>43,169</b>	<b>71,200</b>	<b>69,463</b>	<b>68,500</b>	<b>66,722</b>

#### Utilities

	-	-	-	-	-	-
<b>Subtotal Utilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### Maintenance, Materials and Supplies

	-	-	-	-	-	-
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### Tangible Capital Asset Expenditures

Capital Asset Purchases - Recycling	-	-	-	-	-	-
Capital Asset Purchases - Compost	-	-	-	-	-	-
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Interest	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Provision - Landfill Decommissioning	-	-	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-

<b>Total Solid Waste Management Expenditures</b>	<b>79,200</b>	<b>43,169</b>	<b>71,200</b>	<b>69,463</b>	<b>68,500</b>	<b>66,722</b>
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<b>Solid Waste Management Surplus (Deficit)</b>	<b>(5,700)</b>	<b>4,855</b>	<b>(2,700)</b>	<b>10</b>	<b>(6,500)</b>	<b>132</b>
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4 R



# 2021 Capital and Operating Budget

## Appendix B

### Recreation Centre

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

## REVENUE

### Fees and Charges

Arena Ice Rental	Senior Hockey	-	-	-	5,189	-	11,843
	Minor Hockey	40,000	25,130	-	27,736	-	32,824
	Local Rentals	10,000	2,782	-	9,496	-	11,540
	Non-local Rentals	24,000	12,897	-	23,387	-	24,034
	Other	50	1,050	-	75	-	25
Subtotal Arena Ice Rental		74,050	41,859	-	65,883	-	80,266

Skating Fees	Public Skating	7,500	175	-	1,219	-	3,210
	Other	-	-	-	-	-	-
Subtotal Skating Fees		7,500	175	-	1,219	-	3,210

Other Rentals	Facility Rentals	-	-	-	2,100	-	3,150
	Sign Advertising	250	-	-	150	-	900
Subtotal Other Rentals		250	-	-	2,250	-	4,050

Kitchen Revenue	Booth Lease	4,800	-	-	2,000	-	4,800
	Subtotal Kitchen Revenue	4,800	-	-	2,000	-	4,800

Other Revenue	Custom Work	-	-	-	316	-	-
	Clothing	-	-	-	222	-	-
Subtotal Other Revenue		-	-	-	538	-	-

Subtotal Fees and Charges		86,600	42,034	-	71,890	-	92,326
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### Conditional Grants

Conditional Grants	Conditional Grant - Federal	-	-	-	-	-	-
	Conditional Grant - Provincial	-	-	-	24,000	-	-
	Conditional Grant - Sask Lotteries	-	-	-	8,377	-	-
	Conditional Grant - Local	30,000	15,000	5,000	14,000	-	-
Subtotal Conditional Grants		30,000	15,000	5,000	46,377	-	-



## 2021 Capital and Operating Budget

### Appendix B

### Recreation Centre

		2021		2020		2019	
		Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Interest</b>							
	Deposit Interest	50	2	-	54	-	-
<b>Subtotal Interest</b>		<b>50</b>	<b>2</b>	<b>-</b>	<b>54</b>	<b>-</b>	<b>-</b>
<b>Other Revenue</b>							
	Donations/Contributions	-	15	-	5,546	-	-
	Contest Proceeds	-	-	-	1,000	-	-
<b>Subtotal Other Revenue</b>		<b>-</b>	<b>15</b>	<b>-</b>	<b>6,546</b>	<b>-</b>	<b>-</b>
<b>Long-Term Debt Incurred</b>							
	Loan Proceeds	-	-	-	-	-	-
<b>Subtotal Long-Term Debt Incurred</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Recreation Centre Revenue</b>		<b>116,650</b>	<b>57,051</b>	<b>5,000</b>	<b>124,867</b>	<b>-</b>	<b>92,326</b>

## EXPENDITURES

### Wages and Benefits

#### Wages

Rink Committee Remuneration	-	-	-	-	-	390
Rink Operator Salary	25,000	11,875	-	21,284	-	27,191
<b>Subtotal Wages</b>	<b>25,000</b>	<b>11,875</b>	<b>-</b>	<b>21,284</b>	<b>-</b>	<b>27,581</b>

#### Benefits

Rink Operator Benefits	4,058	854	-	1,752	-	1,273
<b>Subtotal Benefits</b>	<b>4,058</b>	<b>854</b>	<b>-</b>	<b>1,752</b>	<b>-</b>	<b>1,273</b>

<b>Subtotal Wages and Benefits</b>	<b>29,058</b>	<b>12,729</b>	<b>-</b>	<b>23,036</b>	<b>-</b>	<b>28,854</b>
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## 2021 Capital and Operating Budget

### Appendix B

### Recreation Centre

#### Professional and Contract Services

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Newsletter Preparation Contract	-	-	6,600	6,019	5,200	5,232
Insurance	-	-	-	-	-	-
Advertising	-	-	2,120	2,874	-	579
Travel, Meals and Subsistence	500	-	-	520	-	139
Memberships/Subscriptions	-	-	-	50	-	50
Conference Fees	250	-	-	140	-	-
Janitorial Services	6,000	820	-	5,620	-	7,700
Administrative Support Services	4,000	600	-	4,000	-	4,000
Ice Scheduler Services	3,000	1,280	-	4,817	-	8,112
Solid Waste Removal Services	3,500	139	-	4,780	-	1,948
Ice Removal Services	1,400	1,352	-	-	-	-
Contracted Repairs	5,000	-	-	5,290	-	3,534
<b>Subtotal Professional and Contract Services</b>	<b>23,650</b>	<b>4,191</b>	<b>8,720</b>	<b>34,110</b>	<b>5,200</b>	<b>31,294</b>

#### Utilities

Heat	8,000	802	-	5,652	-	7,320
Power	31,500	2,723	-	29,872	-	30,511
Water	10,000	279	-	8,484	-	7,270
Telephone	850	69	-	827	-	823
<b>Subtotal Utilities</b>	<b>50,350</b>	<b>3,873</b>	<b>-</b>	<b>44,835</b>	<b>-</b>	<b>45,924</b>

#### Maintenance, Materials and Supplies

Newsletter Printing	-	-	3,000	1,327	350	2,661
Office Supplies - Rink	1,000	-	600	796	-	3,457
Facility Supplies	2,500	250	-	2,286	-	-
Other Supplies	50	-	-	25	-	-
Janitorial Supplies	2,500	69	-	2,016	-	2,833
Program Supplies	1,000	-	-	1,000	-	-
Fuel	1,000	-	-	388	-	1,409
Small Tools and Equipment	250	-	-	123	-	493
Repairs - Compressor	5,000	1,248	-	12,258	-	39
Repairs - Tractor/Zambonie	5,000	131	-	3,815	-	7,868





## 2021 Capital and Operating Budget

### Appendix B

### Recreation Centre

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Repairs - Other Equipment	1,000	93	-	904	-	1,042
Repairs - Rink	5,000	14	-	3,684	-	16,333
Repairs - Other Buildings	2,500	-	-	249	2,000	1,105
Miscellaneous - Rink	500	161	-	111	-	712
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>27,300</b>	<b>1,966</b>	<b>3,600</b>	<b>28,982</b>	<b>2,350</b>	<b>37,952</b>
<b>Tangible Capital Asset Expenditures</b>						
Capital Asset - Purchases	-	-	83,282	88,648	-	-
Depreciation Expense	-	-	-	-	-	-
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>-</b>	<b>-</b>	<b>83,282</b>	<b>88,648</b>	<b>-</b>	<b>-</b>
Interest	50	2	-	41	-	20
Donations	-	1,280	-	150	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	170
Long-Term Debt Repayment	7,000	-	-	6,556	-	-
<b>Total Recreation Centre Expenditures</b>	<b>137,408</b>	<b>24,041</b>	<b>95,602</b>	<b>226,358</b>	<b>7,550</b>	<b>144,214</b>
<b>Recreation Centre Surplus (Deficit)</b>	<b>(20,758)</b>	<b>33,010</b>	<b>(90,602)</b>	<b>(101,491)</b>	<b>(7,550)</b>	<b>(51,888)</b>



# 2021 Capital and Operating Budget

## Appendix C

### Community Hall

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

#### REVENUE

##### Fees and Charges

Banquet Room - Level 2 and 3	-	500	-	2,661	-	-
Convention Room - Level 1	-	-	-	2,880	-	10,930
Meeting Room - Level 1	-	75	-	745	-	397
<b>Subtotal Fees and Charges</b>	-	<b>575</b>	-	<b>6,286</b>	-	<b>11,327</b>

##### Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial	-	-	-	-	-	-
Conditional Grant - Local	14,000	14,000	-	12,000	-	-
<b>Subtotal Conditional Grants</b>	<b>14,000</b>	<b>14,000</b>	-	<b>12,000</b>	-	-

##### Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
<b>Subtotal Long-Term Debt Incurred</b>	-	-	-	-	-	-

<b>Total Community Hall Revenue</b>	<b>14,000</b>	<b>14,575</b>	<b>-</b>	<b>18,286</b>	<b>-</b>	<b>11,327</b>
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#### EXPENDITURES

##### Wages and Benefits

Wages Maintenance Staff	-	-	-	-	-	-
Benefits Maintenance Staff	-	-	-	-	-	-
<b>Subtotal Wages and Benefits</b>	-	-	-	-	-	-



# 2021 Capital and Operating Budget

## Appendix C

### Community Hall

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Professional and Contract Services</b>						
Insurance	-	-	-	141	-	280
Advertising	-	-	-	-	-	424
Hall Janitor Service	5,500	1,200	-	3,260	-	6,041
Hall Board Secretary Service	1,500	-	-	1,500	-	1,500
Hall Security Service	800	159	-	629	-	537
Contracted Repairs - Building	-	-	-	-	3,500	(1,256)
Solid Waste Disposal Service	850	50	-	772	-	1,005
Bank Charges	50	-	-	-	-	-
<b>Subtotal Professional and Contract Services</b>	<b>8,700</b>	<b>1,409</b>	<b>-</b>	<b>6,302</b>	<b>3,500</b>	<b>8,531</b>
<b>Utilities</b>						
Heat	3,200	295	-	2,281	-	2,363
Power	2,500	243	-	2,595	-	2,831
Water	1,200	79	-	929	-	961
Telephone	1,430	112	-	1,340	-	1,311
<b>Subtotal Utilities</b>	<b>8,330</b>	<b>729</b>	<b>-</b>	<b>7,145</b>	<b>-</b>	<b>7,466</b>
<b>Maintenance, Materials and Supplies</b>						
Office Supplies/Postage	-	-	-	10	-	-
Janitorial Supplies	600	97	-	985	-	-
Building Repairs	500	-	-	206	13,700	14,600
Small Tools/Equipment	400	-	-	-	600	114
Miscellaneous	100	-	-	28	-	212
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>1,600</b>	<b>97</b>	<b>-</b>	<b>1,229</b>	<b>14,300</b>	<b>14,926</b>
<b>Tangible Capital Asset Expenditures</b>						
Capital Assets - Purchases	-	-	-	-	-	-
Depreciation Expense	-	-	-	-	-	-
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**2021 Capital and Operating Budget**  
**Appendix C**  
**Community Hall**

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Interest	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Grants	7,000	7,000	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-
<b>Total Community Hall Expenditures</b>	<b>25,630</b>	<b>9,235</b>	<b>-</b>	<b>14,676</b>	<b>17,800</b>	<b>30,923</b>

<b>Community Hall Surplus (Deficit)</b>	<b>(11,630)</b>	<b>5,340</b>	<b>-</b>	<b>3,610</b>	<b>(17,800)</b>	<b>(19,596)</b>
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# 2021 Capital and Operating Budget

## Appendix D

### Water Services

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

## REVENUE

### Fees and Charges

Water Sales	225,000	166,230	208,604	221,015	203,320	187,034
Delivery Charge	150,000	101,204	149,814	149,840	129,560	128,326
Connection Fees	500	-	-	100	-	-
Late Payment Penalty	4,000	766	3,000	4,462	3,000	3,977
<b>Subtotal Fees and Charges</b>	<b>379,500</b>	<b>268,200</b>	<b>361,418</b>	<b>375,417</b>	<b>335,880</b>	<b>319,337</b>

### Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial	-	-	-	-	-	-
Conditional Grant - Local	-	-	-	-	-	-
<b>Subtotal Conditional Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Investment Income

Share (____%) - Utility Board Revenue	-	-	-	-	-	-
<b>Subtotal Interest</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
<b>Subtotal Long-Term Debt Incurred</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Total Water Services Revenue</b>	<b>379,500</b>	<b>268,200</b>	<b>361,418</b>	<b>375,417</b>	<b>335,880</b>	<b>319,337</b>
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## EXPENDITURES

### Wages and Benefits

Wages Foreman	10,000	5,364	15,000	8,998	9,000	11,361
Assistant Foreman	10,000	5,684	10,000	8,655	10,000	8,022
Staff	-	-	-	-	-	450
<b>Subtotal Wages</b>	<b>20,000</b>	<b>11,048</b>	<b>25,000</b>	<b>17,653</b>	<b>19,000</b>	<b>19,833</b>



# 2021 Capital and Operating Budget

## Appendix D

### Water Services

		2021		2020		2019	
		Budget	Year-to-Date	Budget	Actual	Budget	Actual
Benefits	Foreman	1,300	-	-	-	-	-
	Assistant Foreman	1,300	-	-	-	-	-
	Staff	-	-	-	-	-	-
	<b>Subtotal Benefits</b>	<b>2,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Subtotal Wages and Benefits</b>	<b>22,600</b>	<b>11,048</b>	<b>25,000</b>	<b>17,653</b>	<b>19,000</b>	<b>19,833</b>
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#### Professional and Contract Services

Legal Fees/Engineering	2,500	-	5,000	2,950	-	-
Printing	-	-	-	-	-	-
Travel/Meals/Subsistence	-	-	-	-	300	32
Insurance - General/Bond	-	-	-	-	-	-
Memberships/Subscriptions	-	-	-	-	-	-
Conference/Workshop/Training Fees	500	-	500	300	900	840
Contract - Water Supply	250,000	175,264	235,934	227,801	232,000	218,278
Contract - Alarm Monitoring	1,000	-	-	-	600	510
Contracted Repairs - Building	2,000	1,508	-	532	-	784
Contracted Repairs - Equipment	750	364	600	676	600	643
Contracted Repairs - Water Treatment Plant	1,000	-	-	-	1,000	2,507
Contracted Repairs - Distribution Lines	5,000	604	20,000	2,449	-	-
Contracted Repairs - Hydrants	-	-	-	-	-	-
Laboratory Testing	3,000	1,619	2,500	2,675	2,500	2,544
Software Agreement	5,000	-	-	-	2,600	5,106
<b>Subtotal Professional and Contract Services</b>	<b>270,750</b>	<b>179,359</b>	<b>264,534</b>	<b>237,383</b>	<b>240,500</b>	<b>231,244</b>

#### Utilities

Heat	2,500	1,003	3,000	1,927	3,000	2,392
Power	25,000	2,413	21,550	20,341	3,500	4,251
Water	1,500	120	1,500	1,148	1,500	1,157
Telephone	3,500	932	4,000	4,185	3,400	3,876
<b>Subtotal Utilities</b>	<b>32,500</b>	<b>4,468</b>	<b>30,050</b>	<b>27,601</b>	<b>11,400</b>	<b>11,676</b>





## 2021 Capital and Operating Budget

### Appendix D

### Water Services

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
<b>Maintenance, Materials and Supplies</b>						
Office Supplies/Maint	-	-	-	-	-	-
Safety Equipment/Training	-	-	-	-	-	-
Repairs - Distribution Lines	-	-	-	-	-	43
Repairs - Hydrants	-	-	-	-	-	-
Repairs - Public Well	-	-	-	-	500	372
Repairs - Water Treatment Plant	2,500	2,147	2,000	1,254	2,000	997
Repairs - Water Meters	4,000	2,390	5,000	180	8,000	4,751
Water Treatment Plant - Shop Supplies	-	-	-	-	-	-
Water Treatment Plant - Small Tools/Equipment	1,500	-	1,000	1,633	1,000	520
Chemicals	1,500	448	1,000	1,094	1,000	316
Water Treatment Plant - Equipment Parts/Repairs	500	-	-	-	600	210
Water Treatment Plant - Building Repairs/Maintenance	500	-	-	-	-	-
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>10,500</b>	<b>4,985</b>	<b>9,000</b>	<b>4,161</b>	<b>13,100</b>	<b>7,209</b>
<b>Tangible Capital Asset Expenditures</b>						
Capital Asset Purchases	1,900	1,900	-	-	-	-
Amortization - Building/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	360,199	-	-	-	-	-
Amortization - Infrastructure	-	-	-	-	137,630	137,627
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>362,099</b>	<b>1,900</b>	<b>-</b>	<b>-</b>	<b>137,630</b>	<b>137,627</b>
Interest	40,000	-	38,114	38,113	42,716	22,278
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Capital Assets - Loss	-	-	-	-	-	-
Transfer to Reserves	63,000	-	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-
<b>Total Water Services Expenditures</b>	<b>801,449</b>	<b>201,760</b>	<b>366,698</b>	<b>324,911</b>	<b>464,346</b>	<b>429,867</b>
<b>Water Services Surplus (Deficit)</b>	<b>(421,949)</b>	<b>66,440</b>	<b>(5,280)</b>	<b>50,506</b>	<b>(128,466)</b>	<b>(110,530)</b>



## 2021 Capital and Operating Budget

### Appendix E

#### Dundurn and Area Wastewater Utility (DAWWU)

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

#### REVENUE

##### Fees and Charges

Sewer Charges	120,000	80,600	119,203	119,550	115,500	116,947
Custom Work	10,000	1,537	10,000	9,967	10,000	9,315
<b>Subtotal Fees and Charges</b>	<b>130,000</b>	<b>82,137</b>	<b>129,203</b>	<b>129,517</b>	<b>125,500</b>	<b>126,262</b>

##### Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial	-	-	-	-	-	-
Conditional Grant - Local	-	-	-	-	-	-
<b>Subtotal Conditional Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

##### Investment Income

Share (34.36%) - Utility Board Revenue	40,000	-	-	-	-	41,873
Share (34.36%) - DAWWU TCA Reserve	10,000	-	-	-	-	12,044
<b>Subtotal Investment Income</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>53,917</b>

##### Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
<b>Subtotal Long-Term Debt Incurred</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Total Sewer Services Revenue</b>	<b>180,000</b>	<b>82,137</b>	<b>129,203</b>	<b>129,517</b>	<b>125,500</b>	<b>180,179</b>
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#### EXPENDITURES

##### Wages and Benefits

Wages Foreman - RM Contract	2,500	1,531	2,000	2,110	2,000	1,959
Assistant Foreman - RM Contract	2,000	952	1,200	1,402	4,900	1,127
Foreman	2,000	1,501	2,000	1,664	3,600	1,919
Assistant Foreman	1,500	450	1,100	977	1,300	1,060
Staff	-	-	-	-	-	137
<b>Subtotal Wages</b>	<b>8,000</b>	<b>4,434</b>	<b>6,300</b>	<b>6,153</b>	<b>11,800</b>	<b>6,202</b>





## 2021 Capital and Operating Budget

### Appendix E

#### Dundurn and Area Wastewater Utility (DAWWU)

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Benefits						
	800	800	-	-	-	-
<b>Subtotal Benefits</b>	<b>800</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Subtotal Wages and Benefits</b>	<b>8,800</b>	<b>5,234</b>	<b>6,300</b>	<b>6,153</b>	<b>11,800</b>	<b>6,202</b>
Professional and Contract Services						
Levy - DAWWU Utility Board	40,000	18,000	44,640	36,000	50,400	31,778
Advertising	-	-	-	-	-	-
Insurance - General/Bond	-	-	-	-	-	-
Conference/Training Fees	-	-	-	-	-	-
Repairs - Buildings/Equipment	-	-	-	-	-	-
Repairs - Lift Station	-	-	-	-	-	424
Repairs - Sewer Lines	7,500	7,392	11,000	4,581	10,000	9,527
Repairs - Storm Sewer	-	-	-	-	-	-
Repairs - Equipment	500	-	-	345	-	-
Laboratory Testing	-	-	-	-	-	-
Line Flushing	20,000	-	14,300	15,966	14,000	13,470
Cost Share - DAWWU	40,000	-	-	-	-	41,720
TCA Reserve - DAWWU	10,000	-	-	-	15,000	-
<b>Subtotal Professional and Contract Services</b>	<b>118,000</b>	<b>25,392</b>	<b>69,940</b>	<b>56,892</b>	<b>89,400</b>	<b>96,919</b>
Utilities						
Power	2,000	558	1,820	1,593	2,500	1,811
Telephone	750	53	620	642	600	619
<b>Subtotal Utilities</b>	<b>2,750</b>	<b>611</b>	<b>2,440</b>	<b>2,235</b>	<b>3,100</b>	<b>2,430</b>
Maintenance, Materials and Supplies						
Gravel/Sand	-	-	-	-	-	-
Repairs - Safety Equipment	-	-	-	-	-	-
Repairs - Lift Stations	500	-	500	266	-	361
Repairs - Manholes	500	-	-	-	-	238



## 2021 Capital and Operating Budget

### Appendix E

#### Dundurn and Area Wastewater Utility (DAWWU)

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Repairs - Storm Sewer	-	-	-	-	-	-
Small Tools	-	-	-	-	-	-
<b>Subtotal Maintenance, Materials and Supplies</b>	<b>1,000</b>	<b>-</b>	<b>500</b>	<b>266</b>	<b>-</b>	<b>599</b>
<b>Tangible Capital Asset Expenditures</b>						
Capital Asset Purchases	-	-	-	-	-	-
Amortization - Building/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	-	-
Amortization - Infrastructure	-	-	-	-	19,875	222,573
<b>Subtotal Tangible Capital Asset Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,875</b>	<b>222,573</b>
Interest	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Restructuring Costs	-	-	-	-	-	1,946,694
Transfer to Reserves	76,000	-	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-
<b>Total Sewer Services Expenditures</b>	<b>206,550</b>	<b>31,237</b>	<b>79,180</b>	<b>65,546</b>	<b>124,175</b>	<b>2,275,417</b>
<b>Sewer Services Surplus (Deficit)</b>	<b>(26,550)</b>	<b>50,900</b>	<b>50,023</b>	<b>63,971</b>	<b>1,325</b>	<b>(2,095,238)</b>