



2021 Capital and Operating Budget Accrual Budget

2021 Budget	2020 Actual	2019 Actual
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REVENUES

Taxes
Unconditional Grants from Other Governments
Fees and Charges
Maintenance and Development Charges
Utilities
Conditional Grants from Other Government
Capital Asset Proceeds
Land Sales - Gain (Loss)
Investment Income and Commissions
Other Revenues
Less: Loan Proceeds

625,071	592,396	588,787
195,390	242,462	191,666
233,150	235,225	205,014
-	-	17,600
559,500	504,934	499,516
81,951	130,206	143,036
-	2,527	8,829
50,000	-	-
2,250	5,691	63,653
2,050	112	514,106
-	-	-
1,749,362	1,713,553	2,232,207

TOTAL REVENUES

EXPENDITURES

General Government
Protective Services
Transportation Services
Environmental Health Services
Planning and Development Services
Recreation and Cultural Services
Utilities
Less: Capital Purchases
Less: Loan Repayment

407,592	451,321	380,087
61,750	54,535	51,286
488,609	406,565	314,796
86,950	74,244	73,736
20,000	7,369	35,715
232,321	311,996	259,288
1,007,999	390,457	2,705,284
(1,900)	-	-
(84,273)	-	-
2,219,048	1,696,487	3,820,192

TOTAL EXPENDITURES

CHANGE IN NET FINANCIAL ASSETS

(469,686)	17,066	(1,587,985)
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2021 Capital and Operating Budget Accrual Budget

Transfer To (From) Appropriated Funds

2021 Budget	2020 Actual	2019 Actual
139,000	12,925	-

Recovery of Prior Year Deficit

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ACCRUAL SURPLUS (DEFICIT)

(330,686)	29,991	(1,587,985)
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Adopted by the Council of the Town of Dundurn on the 14th day of September 2021.

Mayor

[Signature]

Acting Administrator





2021 Capital and Operating Budget Cash Budget

2021 Budget	2020 Actual	2019 Actual
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REVENUES

Taxes
Unconditional Grants from Other Governments
Fees and Charges
Maintenance and Development Charges
Utilities
Conditional Grants from Other Government
Capital Asset Proceeds
Land Sales - Gain (Loss)
Investment Income and Commissions
Other Revenues

625,071	592,396	588,787
195,390	242,462	191,666
233,150	235,225	205,014
-	-	17,600
559,500	504,934	499,516
81,951	130,206	143,036
-	2,527	8,829
50,000	-	-
2,250	5,691	63,653
2,050	112	514,106
1,749,362	1,713,553	2,232,207

TOTAL REVENUES

EXPENDITURES

General Government
Protective Services
Transportation Services
Environmental Health Services
Planning and Development Services
Recreation and Cultural Services
Utilities
Less: Depreciation Expense

407,592	451,321	380,087
61,750	54,535	51,286
488,609	406,565	314,796
86,950	74,244	73,736
20,000	7,369	35,715
232,321	311,996	259,288
1,007,999	390,457	2,705,284
(530,779)	(108,897)	(311,152)
1,774,442	1,587,590	3,509,040

TOTAL EXPENDITURES

CHANGE IN NET FINANCIAL ASSETS

(25,080)	125,963	(1,276,833)
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2021 Capital and Operating Budget Cash Budget

Transfer from Savings

2021 Budget	2020 Actual	2019 Actual
25,525	-	-

Bank Indebtedness

-	-	-
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CASH SURPLUS (DEFICIT)

445	125,963	(1,276,833)
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Adopted by the Council of the Town of Dundurn on the 14TH day of September, 2021.

Mayor

MBuddhake
Acting Administrator



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2021 Capital and Operating Budget Revenue

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

TAXES

General Municipal Levy	641,521	-	621,983	621,983	610,862	610,862
Abatements/Adjustments	(30,000)	-	(40,336)	(41,552)	(29,805)	(37,652)
Penalty - Municipal Arrears	10,550	10,549	11,748	11,965	13,550	13,550
Penalty - Local Improvement	-	-	-	-	2,500	2,027
Local Improvement Levy - Reconstruction	-	-	-	-	-	-
Net Levy for Municipal Purposes	622,071	10,549	593,395	592,396	597,107	588,787
Tax Enforcement Costs	3,000	-	-	-	-	-
Total Taxes	625,071	10,549	593,395	592,396	597,107	588,787

FEES AND CHARGES

Custom Work	5,500	-	-	5,610	5,500	5,610
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Sale of Supplies

Sale of Supplies - Office	50	-	-	109	-	-
Sale of Supplies - Miscellaneous	50	52	-	-	-	-
Subtotal Sale of Supplies	100	52	-	109	-	-

Rentals (See Table 1)

8,500	250	4,325	5,050	4,800	5,550
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Policing and Fire Fees

Bylaw Enforcement - Fines/Charges	-	-	-	-	-	-
Policing Fees - Fines	-	-	-	-	-	-
Fire Fees	-	-	-	-	-	8,268
Subtotal Policing and Fire Fees	-	-	-	-	-	8,268

Solid Waste Management (See Appendix A)

73,500	48,024	68,500	69,473	62,000	66,854
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Recreation Centre Revenue (See Appendix B)

116,650	57,051	5,000	124,867	-	92,326
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Community Hall Revenue (See Appendix C)

14,000	14,575	-	18,286	-	11,327
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2021 Capital and Operating Budget Revenue

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
General Office Services						
General Office Services Provided	-	-	-	10	-	87
Administration Services - Hall/Rink	5,500	-	5,500	5,500	5,500	5,500
Photocopy/Fax	50	-	-	49	-	66
Advertising Fees - Newsletter	-	-	1,500	2,161	2,000	1,523
Miscellaneous - Fees	100	-	-	155	-	478
Subtotal General Office Services	5,650	-	7,000	7,875	7,500	7,654
Licenses and Permits						
Licenses - Business	500	380	600	500	600	570
Licenses - Pets	2,200	2,225	2,400	2,210	2,400	2,875
Licenses - Lottery	-	-	-	5	-	5
Permits - Development	500	-	-	10	-	-
Permits - Building	500	420	300	150	500	3,460
Permits - Plumbing	50	(30)	-	530	-	125
Permits - Building/Plumbing Inspections	5,000	-	-	-	-	-
Permits - Demolition	-	-	-	50	-	-
Subtotal Licenses and Permits	8,750	2,995	3,300	3,455	3,500	7,035
Other						
Tax Certificates	500	355	250	500	250	390
Subtotal Other	500	355	250	500	250	390
Total Fees and Charges	233,150	123,302	88,375	235,225	83,550	205,014
MAINTENANCE AND DEVELOPMENT CHARGES						
Development Fees	-	-	-	-	-	17,600
Total Maintenance and Development Charges	-	-	-	-	-	17,600
UTILITIES						
Water Revenue (See Appendix D)	379,500	268,200	361,418	375,417	335,880	319,337
Sewer Revenue (See Appendix E)	180,000	82,137	129,203	129,517	125,500	180,179
Total Utilities	559,500	350,337	490,621	504,934	461,380	499,516

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2021 Capital and Operating Budget Revenue

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

GRANTS FROM OTHER GOVERNMENTS

Unconditional

Provincial - Revenue Sharing	139,103	-	140,352	140,352	126,693	126,693
Provincial - Safe Restart	-	-	-	36,489	-	-
Subtotal Unconditional Grants	139,103	-	140,352	176,841	126,693	126,693

Grants-In-Lieu

Federal	900	415	1,983	1,983	1,983	1,983
Provincial	900	-	1,856	1,856	1,856	1,856
Local - Housing Authority	14,487	-	23,572	20,666	20,666	20,666
Surcharge - SaskPower	27,000	5,279	25,000	27,768	24,000	26,579
Surcharge - SaskEnergy	13,000	4,037	-	13,348	-	13,889
Subtotal Grants-In-Lieu	56,287	9,731	52,411	65,621	48,505	64,973

Total Unconditional Grants

	195,390	9,731	192,763	242,462	175,198	191,666
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Conditional

Capital Federal

Federation of Cdn Municipalities	-	-	-	-	-	-
Gas Tax	74,451	-	36,047	36,049	83,790	83,790
Subtotal Capital Conditional Grants	74,451	-	36,047	36,049	83,790	83,790

Operating Federal

Summer Student	5,000	-	6,340	6,339	3,097	3,097
Canada Day	-	-	-	-	1,250	1,250

Provincial

SK Lotteries Community Grant	-	-	-	-	5,737	1,500
MEEP	-	-	87,818	87,818	-	-

Local

Hall	-	-	-	-	-	29,399
Rink	2,500	2,500	-	-	-	14,000
Canada Day	-	-	-	-	6,000	6,000
Newsletter	-	-	-	-	4,000	4,000

Subtotal Operating Conditional Grants

	7,500	2,500	94,158	94,157	20,084	59,246
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2021 Capital and Operating Budget Revenue

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Total Conditional Grants	81,951	2,500	130,205	130,206	103,874	143,036
Total Grants From Other Governments	277,341	12,231	322,968	372,668	279,072	334,702
CAPITAL ASSET PROCEEDS	-	-	-	2,527	-	8,829
LAND SALES - GAIN (LOSS)	50,000	-	-	-	-	-
INVESTMENT INCOME AND COMMISSIONS						
Interest Revenue	2,000	283	2,000	1,703	4,200	6,923
Interest Revenue - Capital Reserve	-	417	-	2,233	-	-
Interest Revenue - DCA Fundraising	-	6	-	-	-	-
Interest Revenue - Local Improvement	250	255	2,000	1,755	56,000	56,730
Dividends/Commission Revenue	-	-	-	-	-	-
Total Investment Income and Commissions	2,250	961	4,000	5,691	60,200	63,653
OTHER REVENUES						
Donations - Fall Supper	-	-	-	-	-	4,910
Donations - Skateboard Park	500	400	-	-	-	1,000
Donations - Communities in Bloom	-	-	-	112	-	-
Restructuring Revenue	-	-	-	-	-	493,196
Rebates - Insurance	1,550	1,548	-	-	-	-
Other	-	-	-	-	-	15,000
Total Other Revenues	2,050	1,948	-	112	-	514,106
TOTAL REVENUES	1,749,362	499,328	1,499,359	1,713,553	1,481,309	2,232,207

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2021 Capital and Operating Budget Expenditures

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

GENERAL GOVERNMENT

Wages and Benefits

Wages	Council - Indemnity	12,000	8,653	12,000	12,675	12,000	11,477
	Council - Committee Indemnity	5,000	3,365	20,000	10,160	20,000	16,825
	Council - Workshop/Conference Indemnity	-	-	8,000	3,400	8,000	5,300
	Salaries - Administrator	50,000	44,438	78,000	77,837	78,000	84,209
	Salaries - Office Staff	55,769	19,649	44,000	42,444	44,000	42,542
Benefits	Council	2,000	63	-	1,935	-	683
	Administrator	8,531	7,910	16,300	16,303	35,200	16,256
	Office Staff	9,542	-	-	-	-	-
	Workers' Compensation	5,000	-	5,000	4,202	5,000	3,780
	SUMA Group Benefits	7,500	5,905	8,300	8,522	4,400	4,148
Subtotal Wages and Benefits		155,342	89,983	191,600	177,478	206,600	185,220

Professional and Contract Services

Legal Fees/Survey Fees	15,000	1,803	8,000	8,394	12,000	3,479
Engineering	-	-	-	-	-	-
Audit/Accounting	12,000	-	8,500	10,070	8,500	7,791
Assessment - SAMA	8,000	8,042	11,000	8,216	11,000	10,347
Advertising	2,500	486	10,000	2,628	10,000	6,005
Leases/Contracts - Office Equipment	6,000	4,986	6,300	5,827	6,300	5,624
Administration - Contract/Travel	40,000	13,270	-	-	-	-
Council - Travel/Meals	500	-	2,500	342	3,000	3,005
Council - Convention Travel/Meals	-	-	6,000	5,875	2,000	1,156
Administration - Training/Travel/Meals	2,500	-	2,700	1,720	6,500	5,873
Asset Management Contract	15,000	-	11,000	12,562	28,245	25,946
Janitorial Services	5,000	3,190	5,000	4,850	4,600	4,910
Insurance - General/Bond	55,500	55,023	56,000	65,854	50,886	52,575
Memberships/Subscriptions	4,000	3,589	5,500	4,639	5,500	4,322
Tax Enforcement/Collection	3,000	2,224	2,000	1,298	2,000	2,079
Board of Revision - Expenses	1,000	-	-	887	-	33
Elections	-	-	2,500	3,307	-	-



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Contract - Building Repairs	7,500	5,196	2,000	2,372	2,000	2,176
Hardware and Software Support	15,000	9,856	12,000	12,448	3,000	10,217
Website	2,500	1,187	1,272	1,505	1,272	1,440
Bank Charges	13,000	5,635	13,000	11,514	13,000	12,883
Miscellaneous	500	-	500	48	500	161
Subtotal Professional and Contract Services	208,500	114,487	165,772	164,356	170,303	160,022

Utilities

Heat	2,500	5,990	3,000	2,385	3,000	2,592
Power	2,500	9,244	2,945	2,419	2,700	2,694
Water	1,750	213	1,900	1,526	1,900	1,364
Telephone	10,000	7,035	10,500	9,254	10,500	9,682
Subtotal Utilities	16,750	22,482	18,345	15,584	18,100	16,332

Maintenance, Materials and Supplies

Postage	6,000	952	5,700	4,040	5,700	5,233
Office Supplies/Stationery	5,000	3,582	9,000	9,834	12,000	7,233
Information Technology/Software	3,500	248	1,500	1,341	1,500	491
SUMA Group Administration Fee	5,000	-	-	-	-	-
Janitor Supplies	1,500	301	2,000	1,471	900	1,466
Election Expenses	-	-	300	1,807	-	-
Office Furniture/Equipment	2,500	-	3,000	4,666	3,000	1,035
Office - Building Repair/Maintenance	1,000	-	1,000	436	1,000	306
Subtotal Maintenance, Materials and Supplies	24,500	5,083	22,500	23,595	24,100	15,764

Grants and Contributions

Grants and Contributions	1,000	1,000	1,000	1,000	1,000	500
Subtotal Grants and Contributions	1,000	1,000	1,000	1,000	1,000	500





2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Tangible Capital Asset Expenditures						
Purchase of Capital Assets	-	-	64,017	68,141	-	-
Amortization - Land Improvement	-	-	-	-	-	-
Amortization - Building Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	1,000	-	-	958	3,018	958
Subtotal Tangible Capital Asset Expenditures	1,000	-	64,017	69,099	3,018	958
Interest	500	-	1,300	105	-	1,270
Allowance for Uncollectible Amounts	-	-	100	104	1,000	21
Other	-	67	-	-	-	-
Total General Government	407,592	233,102	464,634	451,321	424,121	380,087

PROTECTIVE SERVICES

Police Protection

Professional and Contract Service

Police - Justice Requisition	30,500	30,219	30,000	29,429	30,000	28,406
Contract - Bylaw Enforcement	1,500	787	3,700	382	3,700	4,070
Subtotal Professional and Contract Service	32,000	31,006	33,700	29,811	33,700	32,476

Maintenance, Materials and Supplies

Bylaw Enforcement - Material/Supplies	-	-	-	-	-	-
Bylaw Enforcement - Expenses	-	-	-	-	-	-
Subtotal Maintenance, Materials and Supplies	-	-	-	-	-	-

Grants and Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
Subtotal Policing Protection	32,000	31,006	33,700	29,811	33,700	32,476



2021 Capital and Operating Budget Expenditures

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

Fire Protection

Professional and Contract Services

EMS Contract - 911	1,000	-	-	734	-	764
Contract Fire Services	28,000	13,850	23,650	23,650	16,000	15,698
Emergency Measures Organization	-	-	-	-	-	21
Travel/Meals/Subsistence	-	-	-	-	-	1,709
Contract - Repairs	750	653	-	340	-	618
Subtotal Professional and Contract Services	29,750	14,503	23,650	24,724	16,000	18,810
Other	-	-	-	-	-	-
Subtotal Fire Protection	29,750	14,503	23,650	24,724	16,000	18,810

Total Protective Services	61,750	45,509	57,350	54,535	49,700	51,286
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TRANSPORTATION SERVICES

Maintenance

Wages and Benefits

Wages	Foreman	81,200	37,650	57,500	58,518	54,400	57,323
	Assistant Foreman	56,700	-	46,000	47,429	45,000	44,143
	Staff	15,000	39,196	8,500	12,906	-	5,309
Benefits	Foreman	13,996	18,510	29,900	31,858	23,200	23,225
	Assistant Foreman	9,908	-	-	-	-	-
	Staff	2,505	-	-	-	-	-
Subtotal Wages and Benefits		179,309	95,356	141,900	150,711	122,600	130,000

Professional and Contract Services

Engineering	-	-	-	-	-	-
Dust Control	-	-	-	-	-	-
Street Maintenance	7,500	4,180	8,500	6,912	7,000	6,930
Tree Maintenance	5,000	-	-	-	-	-
Asphalt Maintenance	30,000	26,875	13,000	5,830	17,000	7,221



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Contract Building Repairs	1,500	-	-	728	-	2,716
Machinery Rental	2,500	1,054	-	-	-	-
Railway Crossing Signal Maintenance	4,000	2,072	3,000	3,552	3,000	3,098
Advertising	-	-	-	-	-	-
Travel/Meals	500	-	800	251	800	667
Staff Training	-	-	-	-	1,600	1,060
Insurance/Vehicle Registration	5,000	213	3,600	3,960	3,600	3,583
Memberships/Subscriptions	300	-	300	300	300	300
Subtotal Professional and Contract Services	56,300	34,394	29,200	21,533	33,300	25,575

Utilities

Heat	4,000	1,300	4,800	3,594	4,800	3,940
Power	3,500	359	2,300	2,914	1,800	2,150
Telephone	-	-	-	-	300	220
Street Lights	20,000	4,114	14,000	18,005	13,000	13,385
Decorative Lighting	2,500	-	2,500	2,251	4,500	2,212
Subtotal Utilities	30,000	5,773	23,600	26,764	24,400	21,907

Maintenance, Materials and Supplies

Materials/Supplies	1,000	1,237	1,500	540	2,500	68
Safety Equipment/Clothing	750	-	800	458	800	259
Office Supplies	250	-	-	-	1,000	42
Shop Supplies	3,500	442	3,000	3,686	7,000	3,015
Small Tools/Equipment	3,000	-	7,500	2,931	7,500	1,817
Equipment Expenses (See Table 2)	16,000	5,871	16,000	10,321	19,500	17,528
Fuel/Oil	12,000	4,982	12,000	10,304	12,000	9,880
Building Maintenance	1,000	238	-	-	-	-
Gravel/Sand	5,000	1,485	8,000	3,855	10,000	7,097
Culverts/Drainage	1,500	-	1,500	770	-	-
Asphalt/Surfacing Material	2,500	1,403	5,000	1,679	12,000	-
Dust Control	-	-	-	-	-	-
Street Paint	-	-	-	-	-	-
Road/Street Signs	1,000	-	1,000	571	-	-



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Traffic Signs/Signal/Mark	-	-	-	-	-	-
Sidewalk Repair	-	-	-	-	-	-
Subtotal Maintenance, Materials and Supplies	47,500	15,658	56,300	35,115	72,300	39,706

Tangible Capital Asset Expenditures

Purchase of Capital Assets	-	-	-	-	-	-
Amortization - Buildings/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	-	-
Amortization - Vehicles	-	-	-	-	-	-
Amortization - Infrastructure	82,000	-	-	81,697	81,696	81,696
Subtotal Tangible Capital Asset Expenditures	82,000	-	-	81,697	81,696	81,696

Interest	13,000	-	13,028	13,028	15,187	14,720
Allowance for Uncollectibles	-	-	-	-	-	-
Long-Term Debt Repayment	78,000	-	-	77,717	-	-
Total Maintenance	486,109	151,181	264,028	406,565	349,483	313,604

Snow Removal

Professional and Contract Services

Contracted Snow Removal	2,500	-	-	-	3,000	1,192
Subtotal Professional/Contract Services	2,500	-	-	-	3,000	1,192
Total Snow Removal	2,500	-	-	-	3,000	1,192

Total Transportation Services	488,609	151,181	264,028	406,565	352,483	314,796
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ENVIRONMENTAL HEALTH SERVICES

Wages and Benefits

Wages Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Benefits Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Subtotal Wages and Benefits	-	-	-	-	-	-



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Professional and Contract Services						
Solid Waste Management (See Appendix A)	79,200	43,169	71,200	69,463	68,500	66,722
Pest Control	1,000	212	500	791	500	367
Weed Control - Licensing/Training	-	-	-	-	-	-
Cemetery Maintenance	2,500	200	3,000	2,070	4,000	2,350
Subtotal Professional and Contract Services	82,700	43,581	74,700	72,324	73,000	69,439
Utilities						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Subtotal Utilities	-	-	-	-	-	-
Maintenance, Materials and Supplies						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Pest Control Supplies	500	212	-	-	500	446
Weed Control Supplies	500	-	500	30	500	235
Cemetery Supplies	-	-	-	-	-	-
Occupational Health and Safety	250	-	500	83	500	311
Total Maintenance, Materials and Supplies	1,250	212	1,000	113	1,500	992
Tangible Capital Asset Expenditures						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Amortization - Buildings/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	443	-
Amortization - Vehicles	-	-	-	-	-	-
Subtotal Tangible Capital Asset Expenditures	-	-	-	-	443	-
Grants and Contributions	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Solid Waste Management (See Appendix A)	-	-	-	-	-	-



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Provisions						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Long-Term Debt Repayment						
Solid Waste Management (See Appendix A)	-	-	-	-	-	-
Housing Authority Loss	3,000	-	3,500	1,807	2,500	3,305
Other	-	-	-	-	-	-
Total Environmental Health Services	86,950	43,793	79,200	74,244	77,443	73,736

PLANNING AND DEVELOPMENT SERVICES

Professional and Contract Services

Building Inspection Contract	5,000	120	-	-	-	-
Engineering/Mapping	4,000	2,950	-	-	-	3,538
Economic Development	-	-	3,000	2,058	6,000	4,110
Annexation Settlement	-	-	-	-	-	1,541
Professional Planning Fees	10,000	2,042	10,000	5,311	5,000	2,993
Advertising	1,000	-	-	-	24,000	23,533
Subtotal Professional and Contract Services	20,000	5,112	13,000	7,369	35,000	35,715

Tangible Capital Asset Expenditures

Capital Asset Purchases	-	-	-	-	-	-
Amortization - Land Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	-	-
Subtotal Tangible Capital Asset Expenditures	-	-	-	-	-	-

Other	-	-	-	-	-	-
Total Planning and Development	20,000	5,112	13,000	7,369	35,000	35,715



2021 Capital and Operating Budget Expenditures

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

RECREATION AND CULTURAL SERVICES

Wages and Benefits

Wages	Recreation Centre (See Appendix B)	29,058	12,729	-	23,036	-	28,854
	Community Hall (See Appendix C)	-	-	-	-	-	-
	Wages - Recreation Director	-	-	-	-	-	-
Benefits	Recreation Centre (See Appendix B)	4,058	854	-	1,752	-	1,273
	Community Hall (See Appendix C)	-	-	-	-	-	-
	Benefits - Recreation Director	-	-	-	-	-	-
Subtotal Wages and Benefits		33,116	13,583	-	24,788	-	30,127

Professional and Contract Services

	Recreation Centre (See Appendix B)	23,650	4,191	8,720	34,110	5,200	31,294
	Community Hall (See Appendix C)	8,700	1,409	-	6,302	3,500	8,531
	Licenses	150	83	-	117	-	117
	Library Requisition	5,000	4,919	5,000	4,919	5,000	4,857
Subtotal Professional and Contract Services		37,500	10,602	13,720	45,448	13,700	44,799

Utilities

	Recreation Centre (See Appendix B)	50,350	3,873	-	44,835	-	45,924
	Community Hall (See Appendix C)	8,330	729	-	7,145	-	7,466
	Power - Spray Park	750	70	600	454	600	1,434
	Water - Spray Park	5,000	180	3,600	3,901	3,600	4,320
	Telephone - Library	750	185	-	123	700	713
Subtotal Utilities		65,180	5,037	4,200	56,458	4,900	59,857

Maintenance, Materials and Supplies

	Recreation Centre (See Appendix B)	27,300	1,966	3,600	28,982	2,350	37,952
	Community Hall (See Appendix C)	1,600	97	-	1,229	14,300	14,926
	Supplies - Spray Park	1,000	-	1,000	839	1,000	667
	Supplies - Parks	5,000	771	4,000	4,869	4,000	14,022
	Supplies - Fall Supper	-	-	-	-	-	4,910
	Supplies - Other	-	-	-	-	-	-
	Small Tools/Equipment	50	5	-	-	-	-



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Celebrations - Canada Day	-	-	-	-	16,000	19,088
Subtotal Maintenance, Materials and Supplies	34,950	2,839	8,600	35,919	37,650	91,565

Tangible Capital Asset Expenditures

Recreation Centre (See Appendix B)	-	-	83,282	88,648	-	-
Community Hall (See Appendix C)	-	-	-	-	-	-
Amortization - Land Improvements	-	-	-	-	-	-
Amortization - Buildings/Improvements	6,000	-	-	5,925	3,865	5,925
Amortization - Machinery/Equipment	-	-	-	-	-	-
Amortization - Vehicles	-	-	-	-	-	-
Subtotal Tangible Capital Asset Expenditures	6,000	-	83,282	94,573	3,865	5,925

Grants and Contributions

Library	1,000	1,000	4,325	4,213	-	4,300
Community Hall	7,000	-	6,000	6,000	-	6,525
Recreation Board	-	-	38,000	38,000	14,000	14,000
Dundurn and Area Sports Centre Committee	25,525	-	-	-	-	-
Rink	15,000	-	-	-	2,000	2,000
Subtotal Grants and Contributions	48,525	1,000	48,325	48,213	16,000	26,825

Interest

Recreation Centre (See Appendix B)	50	2	-	41	-	20
Community Hall (See Appendix C)	-	-	-	-	-	-
Subtotal Interest	50	2	-	41	-	20

Allowance for Uncollectible Amounts

Recreation Centre (See Appendix B)	-	-	-	-	-	170
Community Hall (See Appendix C)	-	-	-	-	-	-
Subtotal Allowance for Uncollectible Amounts	-	-	-	-	-	170



2021 Capital and Operating Budget Expenditures

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Long-Term Debt Repayment						
Recreation Centre (See Appendix B)	7,000	-	-	6,556	-	-
Community Hall (See Appendix C)	-	-	-	-	-	-
Subtotal Long-Term Debt Repayment	7,000	-	-	6,556	-	-
Other	-	-	-	-	-	-
Sask Lotteries Grant Distribution	-	-	-	-	5,737	1,500
Total Recreation and Cultural Services	232,321	33,063	158,127	311,996	76,115	259,288

UTILITIES

Water (See Appendix D)

Total Water	801,449	201,760	366,698	324,911	464,346	429,867
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Sewer (See Appendix E)

Total Sewer	206,550	31,237	79,180	65,546	124,175	2,275,417
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Total Utilities	1,007,999	232,997	445,878	390,457	588,521	2,705,284
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TOTAL EXPENDITURES	2,305,221	744,757	1,482,217	1,696,487	1,603,383	3,820,192
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2021 Capital and Operating Budget Surplus and Appropriated Fund Transfers

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

Transfer To Surplus and Appropriated Funds

Operating Fund

Town of Dundurn	-	-	-	-	-
Dundurn and Area Wastewater Utility	-	-	-	-	-
Subtotal Operating Fund	-	-	-	-	-

Appropriated Fund

Sunshine Meadows Off-Site Levy	-	-	17,600	-	17,600
Future Expenditure	-	-	9,000	-	-
Public Reserve	-	-	-	-	1,500
Recreation Reserve	-	-	-	-	-
General Reserve	-	-	-	-	-
Specified Reserve	-	-	36,449	-	-
Utilities Reserve	139,000	-	-	-	-
Hall Reserve	-	-	-	-	-
Subtotal Transfer to Appropriated Funds	139,000	-	63,049	-	19,100

Total Transfer To Surplus and Appropriated Funds	139,000	-	63,049	-	19,100
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2021 Capital and Operating Budget Surplus and Appropriated Fund Transfers

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

Transfer From Surplus and Appropriated Funds

Operating Fund

Town of Dundurn	-	-	-	-	-
Dundurn and Area Wastewater Utility	-	-	-	-	-
Subtotal Operating Fund	-	-	-	-	-

Appropriated Fund

Sunshine Meadows Off-Site Levy	-	-	-	-	-
Public Reserve	-	-	-	-	-
Recreation Reserve	-	-	-	-	-
General Reserve	-	-	-	-	-
Specified Reserve	-	-	(27,564)	-	-
Utilities Reserve	-	-	(22,560)	-	-
Hall Reserve	-	-	-	-	-
Subtotal Transfer from Appropriated Funds	-	-	(50,124)	-	-

Total Transfer From Surplus and Appropriated Funds	-	-	(50,124)	-	-
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TOTAL TRANSFERS	139,000	-	-	12,925	19,100
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2021 Capital and Operating Budget Reserve Fund Balance

2021	2020	2019
Budget	Year-end Actual	Year-end Actual

Surplus

Town of Dundurn
Dundurn and Area Wastewater Utility
Subtotal Surplus

591,755	591,755	1,074,422
	63,629	63,629
591,755	655,384	1,138,051

Appropriated Funds

Sunshine Meadows Off-Site Levy
Future Expenditure
Public Reserve
Recreation Reserve
General Reserve
Specified Reserve
Utilities Reserve
Hall Reserve
Subtotal Appropriated Funds

48,400	48,400	30,800
	9,000	-
5,574	5,574	5,574
38,942	38,942	38,942
46,000	46,000	46,000
141,045	141,045	132,160
157,572	18,572	41,132
23,487	23,487	23,487
461,020	331,020	318,095

TOTAL RESERVE FUNDS

1,052,775	986,404	1,456,146
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3



2021 Capital and Operating Budget Tax Levy Details

2021 Taxable Assessment	\$ 50,548,315
2021 Mill Rate	8.00
Total 2021 Municipal Tax Levy	\$ 641,521.00

Tax Tools Revenue

Base Tax

Agricultural Land
Commercial Land

\$
\$ -

Minimum Tax

Agricultural Land
Residential Land
Residential Improvements
Commercial Land
Commercial Land with Improvements

\$ 1,200.00
\$ 750.00
\$ 1,000.00
\$ 1,250.00
\$ 900.00

Mill Rate Factor

Agricultural
Residential
Commercial
Railway

1.00
1.00
1.15
1.15

Property Tax Calculation Details

Agricultural Property
Residential Property
Commercial Property

Assessment
152,955
48,148,160
2,237,200

Levy
\$ 7,200.00
590,362.00
43,959.00

Total

50,538,315

\$ 641,521.00



2021 Capital and Operating Budget
Table 1
Rental Revenue

Office Space
Library
Highway Corridor Signs

Total Rental Revenue

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual
5,000	250	-	1,150	500	500
3,500	-	4,325	3,600	4,300	4,300
-	-	-	300	-	750
8,500	250	4,325	5,050	4,800	5,550



2021 Capital and Operating Budget

Table 2

Equipment Expense Details

Unit Number Description

Backhoe
Grader
Mowers
Truck
Trailer
Sand Spreader
Weed Whippers
Pressure Washer
Chainsaw

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual
5,000	414	5,000	2,973	12,000	10,193
2,500	1,169	2,000	1,132	-	-
4,000	3,055	2,000	2,358	2,000	1,624
2,000	446	5,000	539	5,000	4,533
500	103		917	-	-
1,000	302	2,000	1,545		
500	246	-	857	500	1,178
250	57	-	-	-	-
250	79	-	-	-	-
16,000	5,871	16,000	10,321	19,500	17,528

Total Equipment Expenses



2021 Capital and Operating Budget

Table 3

Employee Wages and Benefits Details

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

Administrator

Pay rate - \$ 6,345.00 per month

Salary	50,000	31,765	-	82,802	-	103,409
Benefits - CPP	2,725	1,631	-	2,898	-	2,749
Benefits - EI	1,106	703	-	2,106	-	1,204
Benefits - MEPP	4,500	2,689	-	5,881	-	5,750
Benefits - SUMA	200	-	-	199	-	282
	58,531	36,788	-	93,886	-	113,394

Office Clerk

Pay rate - \$ 3,200.00 per month

Wages	31,769	17,369	-	43,588	-	-
Benefits - CPP	1,731	863	-	2,056	-	-
Benefits - EI	703	385	-	799	-	-
Benefits - MEPP	2,859	1,414	-	3,704	-	-
Benefits - SUMA	150	-	-	129	-	-
	37,212	20,031	-	50,276	-	-

Finance Manager

Pay rate - \$ 6,000.00 per month

Wages	24,000	-	-	-	-	-
Benefits - CPP	1,308	-	-	-	-	-
Benefits - EI	531	-	-	-	-	-
Benefits - MEPP	2,160	-	-	-	-	-
Benefits - SUMA	100	-	-	-	-	-
	28,099	-	-	-	-	-

Recreation Director

Pay rate - \$ 25.00 per hour

Wages	-	-	-	-	-	-
Benefits - CPP	-	-	-	-	-	-
Benefits - EI	-	-	-	-	-	-
Benefits - MEPP	-	-	-	-	-	-
Benefits - SUMA	-	-	-	-	-	-
	-	-	-	-	-	-

Town Maintenance Manager

Pay rate - \$ 29.72 per hour

Wages	87,000	46,576	-	86,870	-	87,122
Benefits - CPP	4,742	1,986	-	2,898	-	2,749
Benefits - EI	1,375	844	-	1,198	-	1,204
Benefits - MEPP	7,830	3,205	-	5,724	-	5,653
Benefits - SUMA	50	-	-	197	-	259
	100,996	52,611	-	96,887	-	96,987

Town Maintenance Assistant

Pay rate - \$ 25.72 per hour

Wages	61,500	33,608	-	61,099	-	45,246
Benefits - CPP	3,352	1,726	-	2,898	-	2,168
Benefits - EI	972	743	-	1,198	-	1,026
Benefits - MEPP	5,535	2,986	-	4,888	-	3,737
Benefits - SUMA	50	-	-	1,469	-	178
	71,408	39,063	-	71,552	-	52,355



2021 Capital and Operating Budget

Table 3

Employee Wages and Benefits Details

Summer Labourer

Pay rate - \$ 12.00 per hour

Wages
Benefits - CPP
Benefits - EI
Benefits - MEPP
Benefits - SUMA

7,500	2,796	-	-	-	-	-
409	-	-	-	-	-	-
119	62	-	-	-	-	-
675	-	-	-	-	-	-
50	-	-	-	-	-	-
8,752	2,858	-	-	-	-	-

Summer Labourer

Pay rate - \$ 12.00 per hour

Wages
Benefits - CPP
Benefits - EI
Benefits - MEPP
Benefits - SUMA

7,500	2,824	-	-	-	-	-
409	-	-	-	-	-	-
119	63	-	-	-	-	-
675	-	-	-	-	-	-
50	-	-	-	-	-	-
8,752	2,887	-	-	-	-	-

Rink Operator

Pay rate - \$ 25.72 per hour

Wages
Benefits - CPP
Benefits - EI
Benefits - MEPP
Benefits - SUMA

25,000	33,608	-	-	-	-	-
1,363	1,726	-	-	-	-	-
395	743	-	-	-	-	-
2,250	2,986	-	-	-	-	-
50	-	-	-	-	-	-
29,058	39,063	-	-	-	-	-



2021 Capital and Operating Budget

Appendix A

Solid Waste Management

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

REVENUE

Fees and Charges

Compost Collection Fees	8,500	-	3,500	3,191	3,000	2,728
Solid Waste Collection Fees	65,000	48,024	65,000	66,282	59,000	64,126
Subtotal Fees and Charges	73,500	48,024	68,500	69,473	62,000	66,854

Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial (MMWS)	-	-	-	-	-	-
Conditional Grant - Local	-	-	-	-	-	-
Subtotal Conditional Grants	-	-	-	-	-	-

Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
Subtotal Long-Term Debt Incurred	-	-	-	-	-	-

Total Solid Waste Management Revenue	73,500	48,024	68,500	69,473	62,000	66,854
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EXPENDITURES

Wages and Benefits

Wages	Foreman	-	-	-	-	-
	Labourers	-	-	-	-	-
Subtotal Wages		-	-	-	-	-

Benefits	Foreman	-	-	-	-	-
	Labourers	-	-	-	-	-
Subtotal Benefits		-	-	-	-	-

Subtotal Wages and Benefits		-	-	-	-	-
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2021 Capital and Operating Budget

Appendix A

Solid Waste Management

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

Professional and Contract Services

Refuse Bins	6,000	182	5,200	5,158	3,500	2,148
Refuse Carts	61,000	31,311	62,500	61,012	62,000	61,531
Compost Carts	12,000	11,476	3,500	3,293	3,000	3,043
RM Landfill Access Fee	200	200	-	-	-	-
Subtotal Professional and Contract Services	79,200	43,169	71,200	69,463	68,500	66,722

Utilities

	-	-	-	-	-	-
Subtotal Utilities	-	-	-	-	-	-

Maintenance, Materials and Supplies

	-	-	-	-	-	-
Subtotal Maintenance, Materials and Supplies	-	-	-	-	-	-

Tangible Capital Asset Expenditures

Capital Asset Purchases - Recycling	-	-	-	-	-	-
Capital Asset Purchases - Compost	-	-	-	-	-	-
Subtotal Tangible Capital Asset Expenditures	-	-	-	-	-	-

Interest	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Provision - Landfill Decommissioning	-	-	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-

Total Solid Waste Management Expenditures	79,200	43,169	71,200	69,463	68,500	66,722
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Solid Waste Management Surplus (Deficit)	(5,700)	4,855	(2,700)	10	(6,500)	132
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2021 Capital and Operating Budget

Appendix B

Recreation Centre

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

REVENUE

Fees and Charges

Arena Ice Rental	Senior Hockey	-	-	-	5,189	-	11,843
	Minor Hockey	40,000	25,130	-	27,736	-	32,824
	Local Rentals	10,000	2,782	-	9,496	-	11,540
	Non-local Rentals	24,000	12,897	-	23,387	-	24,034
	Other	50	1,050	-	75	-	25
Subtotal Arena Ice Rental		74,050	41,859	-	65,883	-	80,266

Skating Fees	Public Skating	7,500	175	-	1,219	-	3,210
	Other	-	-	-	-	-	-
Subtotal Skating Fees		7,500	175	-	1,219	-	3,210

Other Rentals	Facility Rentals	-	-	-	2,100	-	3,150
	Sign Advertising	250	-	-	150	-	900
Subtotal Other Rentals		250	-	-	2,250	-	4,050

Kitchen Revenue	Booth Lease	4,800	-	-	2,000	-	4,800
	Subtotal Kitchen Revenue	4,800	-	-	2,000	-	4,800

Other Revenue	Custom Work	-	-	-	316	-	-
	Clothing	-	-	-	222	-	-
Subtotal Other Revenue		-	-	-	538	-	-

Subtotal Fees and Charges		86,600	42,034	-	71,890	-	92,326
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Conditional Grants

Conditional Grants	Conditional Grant - Federal	-	-	-	-	-	-
	Conditional Grant - Provincial	-	-	-	24,000	-	-
	Conditional Grant - Sask Lotteries	-	-	-	8,377	-	-
	Conditional Grant - Local	30,000	15,000	5,000	14,000	-	-
Subtotal Conditional Grants		30,000	15,000	5,000	46,377	-	-





2021 Capital and Operating Budget

Appendix B

Recreation Centre

		2021		2020		2019	
		Budget	Year-to-Date	Budget	Actual	Budget	Actual
Interest							
	Deposit Interest	50	2	-	54	-	-
Subtotal Interest		50	2	-	54	-	-
Other Revenue							
	Donations/Contributions	-	15	-	5,546	-	-
	Contest Proceeds	-	-	-	1,000	-	-
Subtotal Other Revenue		-	15	-	6,546	-	-
Long-Term Debt Incurred							
	Loan Proceeds	-	-	-	-	-	-
Subtotal Long-Term Debt Incurred		-	-	-	-	-	-
Total Recreation Centre Revenue		116,650	57,051	5,000	124,867	-	92,326

EXPENDITURES

Wages and Benefits

Wages

Rink Committee Remuneration	-	-	-	-	-	390
Rink Operator Salary	25,000	11,875	-	21,284	-	27,191
Subtotal Wages	25,000	11,875	-	21,284	-	27,581

Benefits

Rink Operator Benefits	4,058	854	-	1,752	-	1,273
Subtotal Benefits	4,058	854	-	1,752	-	1,273

Subtotal Wages and Benefits	29,058	12,729	-	23,036	-	28,854
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2021 Capital and Operating Budget

Appendix B

Recreation Centre

Professional and Contract Services

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Newsletter Preparation Contract	-	-	6,600	6,019	5,200	5,232
Insurance	-	-	-	-	-	-
Advertising	-	-	2,120	2,874	-	579
Travel, Meals and Subsistence	500	-	-	520	-	139
Memberships/Subscriptions	-	-	-	50	-	50
Conference Fees	250	-	-	140	-	-
Janitorial Services	6,000	820	-	5,620	-	7,700
Administrative Support Services	4,000	600	-	4,000	-	4,000
Ice Scheduler Services	3,000	1,280	-	4,817	-	8,112
Solid Waste Removal Services	3,500	139	-	4,780	-	1,948
Ice Removal Services	1,400	1,352	-	-	-	-
Contracted Repairs	5,000	-	-	5,290	-	3,534
Subtotal Professional and Contract Services	23,650	4,191	8,720	34,110	5,200	31,294

Utilities

Heat	8,000	802	-	5,652	-	7,320
Power	31,500	2,723	-	29,872	-	30,511
Water	10,000	279	-	8,484	-	7,270
Telephone	850	69	-	827	-	823
Subtotal Utilities	50,350	3,873	-	44,835	-	45,924

Maintenance, Materials and Supplies

Newsletter Printing	-	-	3,000	1,327	350	2,661
Office Supplies - Rink	1,000	-	600	796	-	3,457
Facility Supplies	2,500	250	-	2,286	-	-
Other Supplies	50	-	-	25	-	-
Janitorial Supplies	2,500	69	-	2,016	-	2,833
Program Supplies	1,000	-	-	1,000	-	-
Fuel	1,000	-	-	388	-	1,409
Small Tools and Equipment	250	-	-	123	-	493
Repairs - Compressor	5,000	1,248	-	12,258	-	39
Repairs - Tractor/Zambonie	5,000	131	-	3,815	-	7,868



2021 Capital and Operating Budget

Appendix B

Recreation Centre

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Repairs - Other Equipment	1,000	93	-	904	-	1,042
Repairs - Rink	5,000	14	-	3,684	-	16,333
Repairs - Other Buildings	2,500	-	-	249	2,000	1,105
Miscellaneous - Rink	500	161	-	111	-	712
Subtotal Maintenance, Materials and Supplies	27,300	1,966	3,600	28,982	2,350	37,952
Tangible Capital Asset Expenditures						
Capital Asset - Purchases	-	-	83,282	88,648	-	-
Depreciation Expense	-	-	-	-	-	-
Subtotal Tangible Capital Asset Expenditures	-	-	83,282	88,648	-	-
Interest	50	2	-	41	-	20
Donations	-	1,280	-	150	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	170
Long-Term Debt Repayment	7,000	-	-	6,556	-	-
Total Recreation Centre Expenditures	137,408	24,041	95,602	226,358	7,550	144,214
Recreation Centre Surplus (Deficit)	(20,758)	33,010	(90,602)	(101,491)	(7,550)	(51,888)



2021 Capital and Operating Budget

Appendix C

Community Hall

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

REVENUE

Fees and Charges

Banquet Room - Level 2 and 3	-	500	-	2,661	-	-
Convention Room - Level 1	-	-	-	2,880	-	10,930
Meeting Room - Level 1	-	75	-	745	-	397
Subtotal Fees and Charges	-	575	-	6,286	-	11,327

Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial	-	-	-	-	-	-
Conditional Grant - Local	14,000	14,000	-	12,000	-	-
Subtotal Conditional Grants	14,000	14,000	-	12,000	-	-

Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
Subtotal Long-Term Debt Incurred	-	-	-	-	-	-

Total Community Hall Revenue

14,000	14,575	-	18,286	-	11,327
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EXPENDITURES

Wages and Benefits

Wages Maintenance Staff	-	-	-	-	-	-
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Benefits Maintenance Staff	-	-	-	-	-	-
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Subtotal Wages and Benefits	-	-	-	-	-	-
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LB



2021 Capital and Operating Budget

Appendix C

Community Hall

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Professional and Contract Services						
Insurance	-	-	-	141	-	280
Advertising	-	-	-	-	-	424
Hall Janitor Service	5,500	1,200	-	3,260	-	6,041
Hall Board Secretary Service	1,500	-	-	1,500	-	1,500
Hall Security Service	800	159	-	629		537
Contracted Repairs - Building	-	-	-	-	3,500	(1,256)
Solid Waste Disposal Service	850	50	-	772	-	1,005
Bank Charges	50	-	-	-	-	-
Subtotal Professional and Contract Services	8,700	1,409	-	6,302	3,500	8,531
Utilities						
Heat	3,200	295	-	2,281	-	2,363
Power	2,500	243	-	2,595	-	2,831
Water	1,200	79		929		961
Telephone	1,430	112	-	1,340	-	1,311
Subtotal Utilities	8,330	729	-	7,145	-	7,466
Maintenance, Materials and Supplies						
Office Supplies/Postage	-	-	-	10	-	-
Janitorial Supplies	600	97	-	985	-	-
Building Repairs	500	-	-	206	13,700	14,600
Small Tools/Equipment	400	-	-	-	600	114
Miscellaneous	100	-	-	28	-	212
Subtotal Maintenance, Materials and Supplies	1,600	97	-	1,229	14,300	14,926
Tangible Capital Asset Expenditures						
Capital Assets - Purchases	-	-	-	-	-	-
Depreciation Expense	-	-	-	-	-	-
Subtotal Tangible Capital Asset Expenditures	-	-	-	-	-	-



2021 Capital and Operating Budget

Appendix C

Community Hall

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Interest	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Grants	7,000	7,000	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-
Total Community Hall Expenditures	25,630	9,235	-	14,676	17,800	30,923

Community Hall Surplus (Deficit)	(11,630)	5,340	-	3,610	(17,800)	(19,596)
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2021 Capital and Operating Budget

Appendix D

Water Services

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

REVENUE

Fees and Charges

Water Sales	225,000	166,230	208,604	221,015	203,320	187,034
Delivery Charge	150,000	101,204	149,814	149,840	129,560	128,326
Connection Fees	500	-	-	100	-	-
Late Payment Penalty	4,000	766	3,000	4,462	3,000	3,977
Subtotal Fees and Charges	379,500	268,200	361,418	375,417	335,880	319,337

Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial	-	-	-	-	-	-
Conditional Grant - Local	-	-	-	-	-	-
Subtotal Conditional Grants	-	-	-	-	-	-

Investment Income

Share (____%) - Utility Board Revenue	-	-	-	-	-	-
Subtotal Interest	-	-	-	-	-	-

Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
Subtotal Long-Term Debt Incurred	-	-	-	-	-	-

Total Water Services Revenue

379,500	268,200	361,418	375,417	335,880	319,337
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EXPENDITURES

Wages and Benefits

Wages Foreman	10,000	5,364	15,000	8,998	9,000	11,361
Assistant Foreman	10,000	5,684	10,000	8,655	10,000	8,022
Staff	-	-	-	-	-	450
Subtotal Wages	20,000	11,048	25,000	17,653	19,000	19,833



2021 Capital and Operating Budget

Appendix D

Water Services

		2021		2020		2019	
		Budget	Year-to-Date	Budget	Actual	Budget	Actual
Benefits	Foreman	1,300	-	-	-	-	-
	Assistant Foreman	1,300	-	-	-	-	-
	Staff	-	-	-	-	-	-
	Subtotal Benefits	2,600	-	-	-	-	-

Subtotal Wages and Benefits	22,600	11,048	25,000	17,653	19,000	19,833
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Professional and Contract Services

Legal Fees/Engineering	2,500	-	5,000	2,950	-	-
Printing	-	-	-	-	-	-
Travel/Meals/Subsistence	-	-	-	-	300	32
Insurance - General/Bond	-	-	-	-	-	-
Memberships/Subscriptions	-	-	-	-	-	-
Conference/Workshop/Training Fees	500	-	500	300	900	840
Contract - Water Supply	250,000	175,264	235,934	227,801	232,000	218,278
Contract - Alarm Monitoring	1,000	-	-	-	600	510
Contracted Repairs - Building	2,000	1,508	-	532	-	784
Contracted Repairs - Equipment	750	364	600	676	600	643
Contracted Repairs - Water Treatment Plant	1,000	-	-	-	1,000	2,507
Contracted Repairs - Distribution Lines	5,000	604	20,000	2,449	-	-
Contracted Repairs - Hydrants	-	-	-	-	-	-
Laboratory Testing	3,000	1,619	2,500	2,675	2,500	2,544
Software Agreement	5,000	-	-	-	2,600	5,106
Subtotal Professional and Contract Services	270,750	179,359	264,534	237,383	240,500	231,244

Utilities

Heat	2,500	1,003	3,000	1,927	3,000	2,392
Power	25,000	2,413	21,550	20,341	3,500	4,251
Water	1,500	120	1,500	1,148	1,500	1,157
Telephone	3,500	932	4,000	4,185	3,400	3,876
Subtotal Utilities	32,500	4,468	30,050	27,601	11,400	11,676



2021 Capital and Operating Budget

Appendix D

Water Services

Maintenance, Materials and Supplies

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Office Supplies/Maint	-	-	-	-	-	-
Safety Equipment/Training	-	-	-	-	-	-
Repairs - Distribution Lines	-	-	-	-	-	43
Repairs - Hydrants	-	-	-	-	-	-
Repairs - Public Well	-	-	-	-	500	372
Repairs - Water Treatment Plant	2,500	2,147	2,000	1,254	2,000	997
Repairs - Water Meters	4,000	2,390	5,000	180	8,000	4,751
Water Treatment Plant - Shop Supplies	-	-	-	-	-	-
Water Treatment Plant - Small Tools/Equipment	1,500	-	1,000	1,633	1,000	520
Chemicals	1,500	448	1,000	1,094	1,000	316
Water Treatment Plant - Equipment Parts/Repairs	500	-	-	-	600	210
Water Treatment Plant - Building Repairs/Maintenance	500	-	-	-	-	-
Subtotal Maintenance, Materials and Supplies	10,500	4,985	9,000	4,161	13,100	7,209

Tangible Capital Asset Expenditures

Capital Asset Purchases	1,900	1,900	-	-	-	-
Amortization - Building/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	360,199	-	-	-	-	-
Amortization - Infrastructure	-	-	-	-	137,630	137,627
Subtotal Tangible Capital Asset Expenditures	362,099	1,900	-	-	137,630	137,627

Interest	40,000	-	38,114	38,113	42,716	22,278
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Capital Assets - Loss	-	-	-	-	-	-
Transfer to Reserves	63,000	-	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-
Total Water Services Expenditures	801,449	201,760	366,698	324,911	464,346	429,867

Water Services Surplus (Deficit)

(421,949)	66,440	(5,280)	50,506	(128,466)	(110,530)
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2021 Capital and Operating Budget

Appendix E

Dundurn and Area Wastewater Utility (DAWWU)

2021		2020		2019	
Budget	Year-to-Date	Budget	Actual	Budget	Actual

REVENUE

Fees and Charges

Sewer Charges	120,000	80,600	119,203	119,550	115,500	116,947
Custom Work	10,000	1,537	10,000	9,967	10,000	9,315
Subtotal Fees and Charges	130,000	82,137	129,203	129,517	125,500	126,262

Conditional Grants

Conditional Grant - Federal	-	-	-	-	-	-
Conditional Grant - Provincial	-	-	-	-	-	-
Conditional Grant - Local	-	-	-	-	-	-
Subtotal Conditional Grants	-	-	-	-	-	-

Investment Income

Share (34.36%) - Utility Board Revenue	40,000	-	-	-	-	41,873
Share (34.36%) - DAWWU TCA Reserve	10,000	-	-	-	-	12,044
Subtotal Investment Income	50,000	-	-	-	-	53,917

Long-Term Debt Incurred

Loan Proceeds	-	-	-	-	-	-
Subtotal Long-Term Debt Incurred	-	-	-	-	-	-

Total Sewer Services Revenue

180,000	82,137	129,203	129,517	125,500	180,179
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EXPENDITURES

Wages and Benefits

Wages	2,500	1,531	2,000	2,110	2,000	1,959
Foreman - RM Contract	2,000	952	1,200	1,402	4,900	1,127
Assistant Foreman - RM Contract	2,000	1,501	2,000	1,664	3,600	1,919
Foreman	1,500	450	1,100	977	1,300	1,060
Assistant Foreman	-	-	-	-	-	137
Staff	8,000	4,434	6,300	6,153	11,800	6,202
Subtotal Wages						



2021 Capital and Operating Budget

Appendix E

Dundurn and Area Wastewater Utility (DAWWU)

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Benefits						
	800	800	-	-	-	-
Subtotal Benefits	800	800	-	-	-	-
Subtotal Wages and Benefits	8,800	5,234	6,300	6,153	11,800	6,202
Professional and Contract Services						
Levy - DAWWU Utility Board	40,000	18,000	44,640	36,000	50,400	31,778
Advertising	-	-	-	-	-	-
Insurance - General/Bond	-	-	-	-	-	-
Conference/Training Fees	-	-	-	-	-	-
Repairs - Buildings/Equipment	-	-	-	-	-	-
Repairs - Lift Station	-	-	-	-	-	424
Repairs - Sewer Lines	7,500	7,392	11,000	4,581	10,000	9,527
Repairs - Storm Sewer	-	-	-	-	-	-
Repairs - Equipment	500	-	-	345	-	-
Laboratory Testing	-	-	-	-	-	-
Line Flushing	20,000	-	14,300	15,966	14,000	13,470
Cost Share - DAWWU	40,000	-	-	-	-	41,720
TCA Reserve - DAWWU	10,000	-	-	-	15,000	-
Subtotal Professional and Contract Services	118,000	25,392	69,940	56,892	89,400	96,919
Utilities						
Power	2,000	558	1,820	1,593	2,500	1,811
Telephone	750	53	620	642	600	619
Subtotal Utilities	2,750	611	2,440	2,235	3,100	2,430
Maintenance, Materials and Supplies						
Gravel/Sand	-	-	-	-	-	-
Repairs - Safety Equipment	-	-	-	-	-	-
Repairs - Lift Stations	500	-	500	266	-	361
Repairs - Manholes	500	-	-	-	-	238



2021 Capital and Operating Budget

Appendix E

Dundurn and Area Wastewater Utility (DAWWU)

	2021		2020		2019	
	Budget	Year-to-Date	Budget	Actual	Budget	Actual
Repairs - Storm Sewer	-	-	-	-	-	-
Small Tools	-	-	-	-	-	-
Subtotal Maintenance, Materials and Supplies	1,000	-	500	266	-	599
Tangible Capital Asset Expenditures						
Capital Asset Purchases	-	-	-	-	-	-
Amortization - Building/Improvements	-	-	-	-	-	-
Amortization - Machinery/Equipment	-	-	-	-	-	-
Amortization - Infrastructure	-	-	-	-	19,875	222,573
Subtotal Tangible Capital Asset Expenditures	-	-	-	-	19,875	222,573
Interest	-	-	-	-	-	-
Allowance for Uncollectible Amounts	-	-	-	-	-	-
Restructuring Costs	-	-	-	-	-	1,946,694
Transfer to Reserves	76,000	-	-	-	-	-
Long-Term Debt Repayment	-	-	-	-	-	-
Total Sewer Services Expenditures	206,550	31,237	79,180	65,546	124,175	2,275,417
Sewer Services Surplus (Deficit)	(26,550)	50,900	50,023	63,971	1,325	(2,095,238)